

Return of Private Foundation

or Section 4947(a)(1) Trust Treated as Private Foundation

▶ Do not enter social security numbers on this form as it may be made public.
▶ Go to www.irs.gov/Form990PF for instructions and the latest information.

2020

Open to Public Inspection

Form **990-PF**

Department of the Treasury
Internal Revenue Service

For calendar year 2020 or tax year beginning , and ending

Name of foundation GEORGE FAMILY FOUNDATION		A Employer identification number 41-1730855
Number and street (or P.O. box number if mail is not delivered to street address) 1818 OLIVER AVENUE SOUTH	Room/suite 2	B Telephone number 612-377-3356
City or town, state or province, country, and ZIP or foreign postal code MINNEAPOLIS, MN 55405		C If exemption application is pending, check here ... <input type="checkbox"/>
G Check all that apply: <input type="checkbox"/> Initial return <input type="checkbox"/> Initial return of a former public charity <input type="checkbox"/> Final return <input type="checkbox"/> Amended return <input type="checkbox"/> Address change <input type="checkbox"/> Name change		D 1. Foreign organizations, check here ... <input type="checkbox"/> 2. Foreign organizations meeting the 85% test, check here and attach computation ... <input type="checkbox"/>
H Check type of organization: <input checked="" type="checkbox"/> Section 501(c)(3) exempt private foundation <input type="checkbox"/> Section 4947(a)(1) nonexempt charitable trust <input type="checkbox"/> Other taxable private foundation		E If private foundation status was terminated under section 507(b)(1)(A), check here ... <input type="checkbox"/>
I Fair market value of all assets at end of year (from Part II, col. (c), line 16) \$ 62,235,145.	J Accounting method: <input checked="" type="checkbox"/> Cash <input type="checkbox"/> Accrual <input type="checkbox"/> Other (specify) _____ (Part I, column (d), must be on cash basis.)	F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here ... <input type="checkbox"/>

Part I Analysis of Revenue and Expenses <small>(The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a).)</small>		(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
Revenue	1 Contributions, gifts, grants, etc., received	362,296.		N/A	
	2 Check <input type="checkbox"/> if the foundation is not required to attach Sch. B				
	3 Interest on savings and temporary cash investments	547,862.	531,862.		STATEMENT 1
	4 Dividends and interest from securities	529,260.	529,260.		STATEMENT 2
	5a Gross rents				
	b Net rental income or (loss)				
	6a Net gain or (loss) from sale of assets not on line 10	3,454,087.			
	b Gross sales price for all assets on line 6a	24,005,459.			
	7 Capital gain net income (from Part IV, line 2)		3,479,186.		
	8 Net short-term capital gain				
	9 Income modifications				
	10a Gross sales less returns and allowances				
b Less: Cost of goods sold					
c Gross profit or (loss)					
11 Other income	2,507.	-46,012.		STATEMENT 3	
12 Total. Add lines 1 through 11	4,896,012.	4,494,296.			
Operating and Administrative Expenses	13 Compensation of officers, directors, trustees, etc.	209,370.	0.		209,370.
	14 Other employee salaries and wages	219,187.	0.		219,187.
	15 Pension plans, employee benefits	39,693.	0.		39,693.
	16a Legal fees	3,746.	0.		3,746.
	b Accounting fees	35,616.	0.		35,616.
	c Other professional fees	239,916.	156,704.		83,212.
	17 Interest				
	18 Taxes	87,732.	0.		26,363.
	19 Depreciation and depletion	865.	0.		
	20 Occupancy	25,989.	0.		25,989.
	21 Travel, conferences, and meetings	16,933.	0.		16,933.
	22 Printing and publications				
	23 Other expenses	89,167.	0.		91,364.
	24 Total operating and administrative expenses. Add lines 13 through 23	968,214.	156,704.		751,473.
	25 Contributions, gifts, grants paid	5,175,233.			5,175,233.
26 Total expenses and disbursements. Add lines 24 and 25	6,143,447.	156,704.		5,926,706.	
27 Subtract line 26 from line 12:					
a Excess of revenue over expenses and disbursements ...	-1,247,435.				
b Net investment income (if negative, enter -0-)		4,337,592.			
c Adjusted net income (if negative, enter -0-)			N/A		

Application for Automatic Extension of Time To File an Exempt Organization Return

Department of the Treasury
Internal Revenue Service

▶ **File a separate application for each return.**
▶ **Go to www.irs.gov/Form8868 for the latest information.**

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits.

Automatic 6-Month Extension of Time. Only submit original (no copies needed).

All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

Type or print	Name of exempt organization or other filer, see instructions. GEORGE FAMILY FOUNDATION	Taxpayer identification number (TIN) 41-1730855
File by the due date for filing your return. See instructions.	Number, street, and room or suite no. If a P.O. box, see instructions. 1818 OLIVER AVENUE SOUTH, NO. 2	
	City, town or post office, state, and ZIP code. For a foreign address, see instructions. MINNEAPOLIS, MN 55405	

Enter the Return Code for the return that this application is for (file a separate application for each return) 0 | 4

Application Is For	Return Code	Application Is For	Return Code
Form 990 or Form 990-EZ	01	Form 990-T (corporation)	07
Form 990-BL	02	Form 1041-A	08
Form 4720 (individual)	03	Form 4720 (other than individual)	09
Form 990-PF	04	Form 5227	10
Form 990-T (sec. 401(a) or 408(a) trust)	05	Form 6069	11
Form 990-T (trust other than above)	06	Form 8870	12

JEFFREY P. GEORGE

- The books are in the care of ▶ 1818 OLIVER AVENUE S - MINNEAPOLIS, MN 55405
Telephone No. ▶ 612-377-3665 Fax No. ▶ _____
- If the organization does not have an office or place of business in the United States, check this box
- If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) _____. If this is for the whole group, check this box . If it is for part of the group, check this box and attach a list with the names and TINs of all members the extension is for.

1 I request an automatic 6-month extension of time until NOVEMBER 15, 2021, to file the exempt organization return for the organization named above. The extension is for the organization's return for:
▶ calendar year 2020 or
▶ tax year beginning _____, and ending _____.

2 If the tax year entered in line 1 is for less than 12 months, check reason: Initial return Final return
 Change in accounting period

3a If this application is for Forms 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions.	3a	\$	61,092.
b If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit.	3b	\$	51,092.
c Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions.	3c	\$	10,000.

Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-EO and Form 8879-EO for payment instructions.

Part II Balance Sheets		Attached schedules and amounts in the description column should be for end-of-year amounts only.		
		Beginning of year	End of year	
		(a) Book Value	(b) Book Value	(c) Fair Market Value
Assets	1 Cash - non-interest-bearing	3,025,694.	934,334.	934,334.
	2 Savings and temporary cash investments			
	3 Accounts receivable			
	Less: allowance for doubtful accounts			
	4 Pledges receivable			
	Less: allowance for doubtful accounts			
	5 Grants receivable			
	6 Receivables due from officers, directors, trustees, and other disqualified persons			
	7 Other notes and loans receivable			
	Less: allowance for doubtful accounts	505,500.	0.	0.
	8 Inventories for sale or use			
	9 Prepaid expenses and deferred charges			
	10a Investments - U.S. and state government obligations	0.	2,036,164.	2,028,875.
	b Investments - corporate stock	40,421,291.	21,978,087.	35,026,549.
	c Investments - corporate bonds	0.	12,391,287.	12,919,802.
	11 Investments - land, buildings, and equipment: basis			
Less: accumulated depreciation				
12 Investments - mortgage loans				
13 Investments - other	0.	5,847,829.	11,323,819.	
14 Land, buildings, and equipment: basis	10,205.			
Less: accumulated depreciation	8,439.	1,007.	1,766.	
15 Other assets (describe)				
16 Total assets (to be completed by all filers - see the instructions. Also, see page 1, item I)	43,953,492.	43,189,467.	62,235,145.	
Liabilities	17 Accounts payable and accrued expenses			
	18 Grants payable			
	19 Deferred revenue			
	20 Loans from officers, directors, trustees, and other disqualified persons			
	21 Mortgages and other notes payable			
	22 Other liabilities (describe) BOOK ADJUSTMENT ON ALTERNAT	0.	483,410.	
23 Total liabilities (add lines 17 through 22)	0.	483,410.		
Net Assets or Fund Balances	Foundations that follow FASB ASC 958, check here <input type="checkbox"/> and complete lines 24, 25, 29, and 30.			
	24 Net assets without donor restrictions			
	25 Net assets with donor restrictions			
	Foundations that do not follow FASB ASC 958, check here <input checked="" type="checkbox"/> and complete lines 26 through 30.			
	26 Capital stock, trust principal, or current funds	0.	0.	
	27 Paid-in or capital surplus, or land, bldg., and equipment fund	0.	0.	
	28 Retained earnings, accumulated income, endowment, or other funds	43,953,492.	42,706,057.	
	29 Total net assets or fund balances	43,953,492.	42,706,057.	
30 Total liabilities and net assets/fund balances	43,953,492.	43,189,467.		

Part III Analysis of Changes in Net Assets or Fund Balances

1 Total net assets or fund balances at beginning of year - Part II, column (a), line 29 (must agree with end-of-year figure reported on prior year's return)	1	43,953,492.
2 Enter amount from Part I, line 27a	2	-1,247,435.
3 Other increases not included in line 2 (itemize)	3	0.
4 Add lines 1, 2, and 3	4	42,706,057.
5 Decreases not included in line 2 (itemize)	5	0.
6 Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 29	6	42,706,057.

Part IV Capital Gains and Losses for Tax on Investment Income

(a) List and describe the kind(s) of property sold (for example, real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.)	(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1a PUBLICLY TRADED SECURITIES	P		
b ARTISAN DYNAMIC EQUITY OFFSHORE L.P.	P		
c GS MEZZANINE PARTNERS V L.P.	P		
d WEST STREET CAPITAL PARTNERS VII - PARALLEL B, L.P.	P		
e WEST STREET CAPITAL PARTNERS VII, PARALLEL L.P.	P		

(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) ((e) plus (f) minus (g))
a 23,586,861.		20,507,774.	3,079,087.
b 375,000.			375,000.
c 13,006.			13,006.
d		18,499.	-18,499.
e 30,592.			30,592.

Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69.			(l) Gains (Col. (h) gain minus col. (k), but not less than -0-) or Losses (from col. (h))
(i) FMV as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	
a			3,079,087.
b			375,000.
c			13,006.
d			-18,499.
e			30,592.

2 Capital gain net income or (net capital loss)	{ If gain, also enter in Part I, line 7 If (loss), enter -0- in Part I, line 7 }	2	3,479,186.
3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c). See instructions. If (loss), enter -0- in Part I, line 8		3	N/A

Part V Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income

SECTION 4940(e) REPEALED ON DECEMBER 20, 2019 - DO NOT COMPLETE.

1 Reserved	(a) Reserved	(b) Reserved	(c) Reserved	(d) Reserved
Reserved				
Reserved				
Reserved				
Reserved				
Reserved				
2 Reserved				2
3 Reserved				3
4 Reserved				4
5 Reserved				5
6 Reserved				6
7 Reserved				7
8 Reserved				8

Part VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), or 4948 - see instructions)

1a Exempt operating foundations described in section 4940(d)(2), check here <input type="checkbox"/> and enter "N/A" on line 1. Date of ruling or determination letter: _____ (attach copy of letter if necessary-see instructions)			
b Reserved		1	60,293.
c All other domestic foundations enter 1.39% of line 27b. Exempt foreign organizations, enter 4% of Part I, line 12, col. (b)			
2 Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only; others, enter -0-)		2	0.
3 Add lines 1 and 2		3	60,293.
4 Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only; others, enter -0-)		4	0.
5 Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-		5	60,293.
6 Credits/Payments:			
a 2020 estimated tax payments and 2019 overpayment credited to 2020	6a		57,002.
b Exempt foreign organizations - tax withheld at source	6b		0.
c Tax paid with application for extension of time to file (Form 8868)	6c		10,000.
d Backup withholding erroneously withheld	6d		0.
7 Total credits and payments. Add lines 6a through 6d		7	67,002.
8 Enter any penalty for underpayment of estimated tax. Check here <input checked="" type="checkbox"/> if Form 2220 is attached		8	0.
9 Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed		9	
10 Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid		10	6,709.
11 Enter the amount of line 10 to be: Credited to 2021 estimated tax 6,709. Refunded		11	0.

Part VII-A Statements Regarding Activities

	Yes	No
1a During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?		X
b Did it spend more than \$100 during the year (either directly or indirectly) for political purposes? See the instructions for the definition If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities.		X
c Did the foundation file Form 1120-POL for this year?		X
d Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: (1) On the foundation. \$ 0. (2) On foundation managers. \$ 0.		
e Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. \$ 0.		
2 Has the foundation engaged in any activities that have not previously been reported to the IRS? If "Yes," attach a detailed description of the activities.		X
3 Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes		X
4a Did the foundation have unrelated business gross income of \$1,000 or more during the year?	X	
b If "Yes," has it filed a tax return on Form 990-T for this year?	X	
5 Was there a liquidation, termination, dissolution, or substantial contraction during the year? If "Yes," attach the statement required by <i>General Instruction T</i> .		X
6 Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?	X	
7 Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col. (c), and Part XV	X	
8a Enter the states to which the foundation reports or with which it is registered. See instructions. <u>MN</u>		
b If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by <i>General Instruction G</i> ? If "No," attach explanation	X	
9 Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2020 or the tax year beginning in 2020? See the instructions for Part XIV. If "Yes," complete Part XIV		X
10 Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses		X

Part VII-A Statements Regarding Activities (continued)

Table with 3 columns: Question, Yes, No. Rows 11-16 containing questions about controlled entities, distributions, public inspection requirements, website address, books in care, and nonexempt trusts.

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required

File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.

Table with 3 columns: Question, Yes, No. Rows 1a-4b containing questions about disqualifying acts, taxes on failure to distribute income, and business holdings.

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required (continued)

		Yes	No
5a During the year, did the foundation pay or incur any amount to:			
(1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
(2) Influence the outcome of any specific public election (see section 4955); or to carry on, directly or indirectly, any voter registration drive?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
(3) Provide a grant to an individual for travel, study, or other similar purposes?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
(4) Provide a grant to an organization other than a charitable, etc., organization described in section 4945(d)(4)(A)? See instructions	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No		
(5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
b If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance? See instructions		5b	X
Organizations relying on a current notice regarding disaster assistance, check here ▶ <input type="checkbox"/>			
c If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant? SEE STATEMENT 15	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No		
If "Yes," attach the statement required by Regulations section 53.4945-5(d).			
6a Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
b Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract? If "Yes" to 6b, file Form 8870.		6b	X
7a At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
b If "Yes," did the foundation receive any proceeds or have any net income attributable to the transaction?	N/A	7b	
8 Is the foundation subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		

Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors

1 List all officers, directors, trustees, and foundation managers and their compensation.

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
SEE STATEMENT 14		209,370.	19,790.	0.

2 Compensation of five highest-paid employees (other than those included on line 1). If none, enter "NONE."

(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
STEPHEN MANUSZAK - 1818 OLIVER AVE. S, MINNEAPOLIS, MN 55405	PROGRAM OFFICER 40.00	90,160.	8,758.	0.
ROBIN M. BARKER - 1818 OLIVER AVE. S, MINNEAPOLIS, MN 55405	GRANTS AND ADMINISTRATIVE MANAGER 40.00	88,136.	9,925.	0.

Total number of other employees paid over \$50,000 ▶ 0

Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors (continued)

3 Five highest-paid independent contractors for professional services. If none, enter "NONE."

(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
GOLDMAN SACHS & CO. 71 S. WACKER DR, SUITE 500, CHICAGO, IL 60606	INVESTMENT CONSULTING	156,704.

Total number of others receiving over \$50,000 for professional services 0

Part IX-A Summary of Direct Charitable Activities

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.	Expenses
1 NONE	0.
2	
3	
4	

Part IX-B Summary of Program-Related Investments

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2.	Amount
1 NONE	0.
2	
All other program-related investments. See instructions.	
3 NONE	0.
Total. Add lines 1 through 3	0.

Part X Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.)

1 Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:			
a	Average monthly fair market value of securities	1a	54,841,058.
b	Average of monthly cash balances	1b	3,711,036.
c	Fair market value of all other assets	1c	
d	Total (add lines 1a, b, and c)	1d	58,552,094.
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation)	1e	0.
2	Acquisition indebtedness applicable to line 1 assets	2	0.
3	Subtract line 2 from line 1d	3	58,552,094.
4	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions)	4	878,281.
5	Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4	5	57,673,813.
6	Minimum investment return. Enter 5% of line 5	6	2,883,691.

Part XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations, check here and do not complete this part.)

1	Minimum investment return from Part X, line 6	1	2,883,691.
2a	Tax on investment income for 2020 from Part VI, line 5	2a	60,293.
b	Income tax for 2020. (This does not include the tax from Part VI.)	2b	95.
c	Add lines 2a and 2b	2c	60,388.
3	Distributable amount before adjustments. Subtract line 2c from line 1	3	2,823,303.
4	Recoveries of amounts treated as qualifying distributions	4	0.
5	Add lines 3 and 4	5	2,823,303.
6	Deduction from distributable amount (see instructions)	6	0.
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1	7	2,823,303.

Part XII Qualifying Distributions (see instructions)

1 Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:			
a	Expenses, contributions, gifts, etc. - total from Part I, column (d), line 26	1a	5,926,706.
b	Program-related investments - total from Part IX-B	1b	0.
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	
3	Amounts set aside for specific charitable projects that satisfy the:		
a	Suitability test (prior IRS approval required)	3a	
b	Cash distribution test (attach the required schedule)	3b	
4	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8; and Part XIII, line 4	4	5,926,706.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income. Enter 1% of Part I, line 27b	5	0.
6	Adjusted qualifying distributions. Subtract line 5 from line 4	6	5,926,706.

Note: The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section 4940(e) reduction of tax in those years.

Part XIII Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2019	(c) 2019	(d) 2020
1 Distributable amount for 2020 from Part XI, line 7				2,823,303.
2 Undistributed income, if any, as of the end of 2020:				
a Enter amount for 2019 only			0.	
b Total for prior years:		0.		
3 Excess distributions carryover, if any, to 2020:				
a From 2015	3,509,923.			
b From 2016	2,930,297.			
c From 2017	2,130,779.			
d From 2018	2,423,598.			
e From 2019	2,304,986.			
f Total of lines 3a through e	13,299,583.			
4 Qualifying distributions for 2020 from Part XII, line 4: ▶ \$ 5,926,706.				
a Applied to 2019, but not more than line 2a ...			0.	
b Applied to undistributed income of prior years (Election required - see instructions) ...		0.		
c Treated as distributions out of corpus (Election required - see instructions)	0.			
d Applied to 2020 distributable amount				2,823,303.
e Remaining amount distributed out of corpus	3,103,403.			
5 Excess distributions carryover applied to 2020 (If an amount appears in column (d), the same amount must be shown in column (a).)	0.			0.
6 Enter the net total of each column as indicated below:				
a Corpus. Add lines 3f, 4c, and 4e. Subtract line 5	16,402,986.			
b Prior years' undistributed income. Subtract line 4b from line 2b		0.		
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed		0.		
d Subtract line 6c from line 6b. Taxable amount - see instructions		0.		
e Undistributed income for 2019. Subtract line 4a from line 2a. Taxable amount - see instr. ...			0.	
f Undistributed income for 2020. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2021				0.
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions)	0.			
8 Excess distributions carryover from 2015 not applied on line 5 or line 7	3,509,923.			
9 Excess distributions carryover to 2021. Subtract lines 7 and 8 from line 6a	12,893,063.			
10 Analysis of line 9:				
a Excess from 2016 ...	2,930,297.			
b Excess from 2017 ...	2,130,779.			
c Excess from 2018 ...	2,423,598.			
d Excess from 2019 ...	2,304,986.			
e Excess from 2020 ...	3,103,403.			

Part XIV Private Operating Foundations (see instructions and Part VII-A, question 9) N/A

1 a If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2020, enter the date of the ruling ▶

b Check box to indicate whether the foundation is a private operating foundation described in section 4942(j)(3) or 4942(j)(5)

	Tax year				(e) Total
	(a) 2020	(b) 2019	(c) 2018	(d) 2017	
2 a Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part X for each year listed					
b 85% of line 2a					
c Qualifying distributions from Part XII, line 4, for each year listed					
d Amounts included in line 2c not used directly for active conduct of exempt activities					
e Qualifying distributions made directly for active conduct of exempt activities. Subtract line 2d from line 2c					
3 Complete 3a, b, or c for the alternative test relied upon:					
a "Assets" alternative test - enter:					
(1) Value of all assets					
(2) Value of assets qualifying under section 4942(j)(3)(B)(i)					
b "Endowment" alternative test - enter 2/3 of minimum investment return shown in Part X, line 6, for each year listed					
c "Support" alternative test - enter:					
(1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties)					
(2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii)					
(3) Largest amount of support from an exempt organization					
(4) Gross investment income					

Part XV Supplementary Information (Complete this part only if the foundation had \$5,000 or more in assets at any time during the year-see instructions.)

1 Information Regarding Foundation Managers:

a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than \$5,000). (See section 507(d)(2).)

SEE STATEMENT 16

b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest.

NONE

2 Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:

Check here if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc., to individuals or organizations under other conditions, complete items 2a, b, c, and d.

a The name, address, and telephone number or email address of the person to whom applications should be addressed:

b The form in which applications should be submitted and information and materials they should include:

c Any submission deadlines:

d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors:

Part XV **Supplementary Information** (continued)

3 Grants and Contributions Paid During the Year or Approved for Future Payment				
Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution **	Amount
Name and address (home or business)				
a Paid during the year				
1440 FOUNDATION 800 BETHANY DRIVE SCOTTS VALLEY, CA 95066		POF	LEADERSHIP CENTER & SCHOLARSHIPS	400,000.
ACADEMIC COLLABORATIVE FOR INTEGRATIVE HEALTH 4111 E MADISON ST, SUITE 325 LOS ANGELES, CA 98112		PC	INTEGRATOR BLOG PROJECT	10,000.
ACADEMIC CONSORTIUM FOR INTEGRATIVE MEDICINE & HEALTH 12570 TURTLE CREEK DRIVE NEW BUFFALO, MI 49117		PC	CONSORTIUM CONNECT	10,000.
ACADEMY OF INTEGRATIVE HEALTH & MEDICINE 6919 LA JOLLA BLVD LAJOLLA, CA 92037		PC	FELLOWSHIPS SCHOLARSHIPS FOR TWO MINNESOTA-BASED PRACTITIONERS WHO WORK IN COMMUNITY CLINICS	50,000.
ACLU OF KENTUCKY FOUNDATION 325 W. MAIN STREET, SUITE 2210 LOUISVILLE, KY 40202		PC	FIGHT FOR THE KENTUCKY VOTER SUPPRESSION LAW	10,000.
Total	SEE CONTINUATION SHEET(S) ▶ 3a			5,175,233.
b Approved for future payment				
AUDUBON CALIFORNIA 220 MONTGOMERY STREET SUITE 1000 SAN FRANCISCO, CO 94104-3402		PC	GENERAL OPERATING FOR THE RICHARDSON BAY AUDUBON CENTER & SANCTUARY	25,000.
BETA PSI FOUNDATION 1260 WINCHESTER PARKWAY ATLANTA, GA 30080		PC	LEADERSHIP FOR LIFE PROGRAM	30,000.
BIG CITY MOUNTAINEERS 710 19TH STREET, SUITE 120 GOLDEN, CO 80401-5843		PC	WOMEN & GIRLS EXPEDITIONS AND CAMPS IN THE BOUNDARY WATERS PROGRAM	15,000.
Total	SEE CONTINUATION SHEET(S) ▶ 3b			1,752,575.

Part XV Supplementary Information

3 Grants and Contributions Paid During the Year (Continuation)

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
ALAFIA FOUNDATION 1101 W. BROADWAY AVENUE, SUITE 102 MINNEAPOLIS, MN 55411		PC	HEALING OUR CITY PROJECT	5,000.
ALLINA OFFICE OF PHILANTHROPY 2925 CHICAGO AVENUE SOUTH, MAIL ROUTE 10103 MINNEAPOLIS, MN 55407		PC	CARING FOR CAREGIVERS DUE TO COVID-19 PANDEMIC	10,000.
AMERICAN MEDICAL STUDENT ASSOCIATION FOUNDATION 45610 WOODLAND ROAD, SUITE 300 STERLING, VA 20166		SOI	HEART-IM PROGRAM	10,000.
AMHERST COLLEGE PO BOX 5000 AMHERST, MA 01002		PC	GENERAL OPERATIONS	4,000.
APPETITE FOR CHANGE 1200 WEST BROADWAY #250 MINNEAPOLIS, MN 55411		PC	YOUTH TRAINING & OPPORTUNITIES PROGRAM/MINDFULNESS PROGRAMS	10,000.
AUBURN THEOLOGICAL SEMINARY 475 RIVERSIDE DRIVE, SUITE 1800 NEW YORK, NH 10115-0002		PC	PLANNING FOR INSTITUTIONAL PHILANTHROPY CONVENING FOR 2021	5,000.
AUBURN THEOLOGICAL SEMINARY 475 RIVERSIDE DRIVE, SUITE 1800 NEW YORK, NY 10115-0002		PC	THE SOJOURNER TRUTH LEADERSHIP CIRCLE: EXPANDING OUR REACH PROJECT	75,000.
AUDUBON CALIFORNIA 220 MONTGOMERY STREET SUITE 1000 SAN FRANCISCO, CA 94104-3402		PC	GENERAL OPERATING FOR THE RICHARDSON BAY AUDUBON CENTER & SANCTUARY	25,000.
BEACON INTERFAITH HOUSING COLLABORATIVE 2610 UNIVERSITY AVENUE W, SUITE 100 ST. PAUL, MN 55114		PC	GENERAL OPERATIONS AND ADDITIONAL GRANT DUE TO COVID-19 PANDEMIC	30,000.
BETA PSI FOUNDATION 1260 WINCHESTER PARKWAY ATLANTA, GA 30080		PC	LEADERSHIP FOR LIFE PROGRAM	30,000.
Total from continuation sheets				4,695,233.

Part XV Supplementary Information				
3 Grants and Contributions Paid During the Year (Continuation)				
Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
BETTY FORD ALPINE GARDENS 183 GORE CREEK DRIVE VAIL, CO 81657		PC	GENERAL OPERATIONS	10,000.
BIG CITY MOUNTAINEERS 710 19TH STREET, SUITE 120 GOLDEN, CO 80401-5843		PC	WOMEN & GIRLS EXPEDITIONS AND CAMPS IN THE BOUNDARY WATERS PROGRAM	15,000.
BON SECOURS HOSPICE 5008 MONUMENT AVENUE, 2ND FLOOR RICHMOND, VA 23230		PC	GENERAL OPERATIONS	2,000.
BRECK SCHOOL 123 OTTAWA AVENUE NORTH MINNEAPOLIS, MN 55422		PC	FUNDS FOR BRECK FAMILIES TO HOST AN INTERNATIONAL STUDENTS	20,000.
BRECK SCHOOL 123 OTTAWA AVENUE NORTH MINNEAPOLIS, MN 55422		PC	SCHOLARSHIPS FOR THE UNDERSERVED	20,000.
BRECK SCHOOL 123 OTTAWA AVENUE NORTH MINNEAPOLIS, MN 55422		PC	TUITION RELIEF FUND DUE TO COVID-19 PANDEMIC	35,000.
CAFE MOMENTUM 1510 PACIFIC AVENUE DALLAS, TX 75201		PC	GENERAL OPERATIONS	15,000.
CARLETON COLLEGE ONE NORTH COLLEGE STREET NORTHFIELD, MN 55057		PC	GEORGE INTERNATIONAL FELLOWS DUE TO COVID-19 PANDEMIC	10,000.
CARSON'S VILLAGE 2904 FLOYD STREET DALLAS, TX 75204		PC	GENERAL OPERATIONS	500.
CHILDREN'S HEARTLINK 5075 ARCADIA AVENUE MINNEAPOLIS, MN 55436-2306		PC	GENERAL OPERATIONS	15,000.
Total from continuation sheets				

Part XV Supplementary Information

3 Grants and Contributions Paid During the Year (Continuation)

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
CITY OF SKATE 4639 HUMBOLDT AVENUE SOUTH MINNEAPOLIS, MN 55419		PC	GENERAL OPERATIONS	5,000.
COLLEGE POSSIBLE 755 PRIOR AVENUE N ST. PAUL, MN 55104		PC	GENERAL OPERATIONS	25,000.
COMMUNIDADES LATINAS UNIDAS EN SERVICIO INC. 720 EAST LAKE STREET MINNEAPOLIS, MN 55407		PC	GENERAL OPERATIONS DUE TO THE KILLING OF GEORGE FLOYD & RIOTS ON LAKE STREET	25,000.
COMPASSION & CHOICES PO BOX 485 ETNA, NH 03750-0485		PC	GENERAL OPERATIONS	50,000.
CONSERVATION CORPS MINNESOTA & IOWA 60 PLATO BLVD EAST ST. PAUL, MN 55107-1827		PC	SUMMER YOUTH CORPS PROGRAM	15,000.
CULTURAL WELLNESS CENTER 2025 PORTLAND AVENUE MINNEAPOLIS, MN 55404		PC	HEALTH PROGRAMS	10,000.
DESTINY ARTS CENTER 970 GRACE AVENUE OAKLAND, CA 94608-2784		PC	GENERAL OPERATIONS	15,000.
DODOMA TANZANIA HEALTH DEVELOPMENT 8085 WAYZATA BLVD, SUITE 203 MINNEAPOLIS, MN 55426		PC	GENERAL OPERATIONS	5,000.
DUKE UNIVERSITY BOX 90600 DURHAM, NC 27708		PC	TRINITY COLLEGE ANNUAL FUND FOR FINANCIAL AID PROGRAM	20,000.
DUKE UNIVERSITY BOX 90600 DURHAM, NC 27708		PC	PENNY PILGRAM GEORGE WOMEN'S LEADERSHIP INITIATIVE	100,000.
Total from continuation sheets				

Part XV Supplementary Information				
3 Grants and Contributions Paid During the Year (Continuation)				
Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
EAGLE VALLEY COMMUNITY FOUNDATION PO BOX 1580 VAIL VALLEY, CO 81658		PC	THE COMMUNITY MARKET'S COVID-19 APPEAL PROJECT	10,000.
EAGLE VALLEY LAND TRUST PO BOX 3016 EAGLE, CO 81632		PC	GENERAL OPERATIONS AND LAND & RIVERS FUND TO HELP MITIGATE THE IMPACTS OF THE COVID-19 PANDEMIC	50,000.
EARL E. BAKKEN CENTER FOR SPIRITUALITY & HEALING C510 MAYO MEMORIAL BUILDING MMC 505, 420 DELAWARE ST, SE MINNEAPOLIS, MN 55455		PC	GENERAL PPERATIONS AND HH-DNP 2.0 PROJECT	70,000.
EDUCATION OPENS DOORS 2804 SWISS AVENUE DALLAS, TX 75204		PC	GENERAL OPERATIONS	20,000.
ENACTUS 3253 W. CHESTNUT EXPRESSWAY #2 SPRINGFIELD, MO 65802		PC	R(ENVISION) CAMPAIGN	15,000.
END IN MIND PROJECT 370 WABASHA ST. N ST. PAUL, MN 55102		PC	GENERAL OPERATIONS AND PROGRAM SPONSORSHIP FOR SHORT FILM	30,000.
ENRICHING LIVES THROUGH MUSIC 2955 KERNER BOULEVARD SAN RAFAEL, CA 94901		PC	GENERAL OPERATIONS	15,000.
EVANGELICAL REFORMED UNITED CHURCH OF CHRIST 15 WEST CHURCH STREET FREDERICK, MD 21701		PC	GENERAL OPERATIONS	10,000.
EVERYTOWN FOR GUN SAFETY SUPPORT FUND INC PO BOX 1510 NEW YORK, NY 10150		PC	GENERAL OPERATIONS	20,000.
FAITH IN PUBLIC LIFE 1111 14TH STREET NW, SUITE 900 WASHINGTON, DC 20005		PC	GENERAL OPERATIONS AND VOTER PROTECTION & CENSUS EFFORTS	50,000.
Total from continuation sheets				

Part XV Supplementary Information

3 Grants and Contributions Paid During the Year (Continuation)

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
FAITH IN TEXAS 1111 W. MOCKINGBIRD LANE, SUITE 595 DALLAS, TX 75247		PC	GENERAL OPERATIONS	1,000.
FAMILY TREE CLINIC 1619 DAYTON AVENUE SUITE 205 ST. PAUL, MN 55104		PC	CREATION OF AN INTEGRATIVE HEALTHCARE MODEL AND TELEHEALTH PROGRAM DUE TO COVID-19 PANDEMIC	35,000.
FOUNDATION FOR WOMEN PO BOX 2786 LA JOLLA, CA 92038		PC	WOMEN'S CAMPAIGN	2,000.
GEORGIA TECH FOUNDATION 313 FERST DRIVE ATLANTA, GA 30332-0535		PC	WOMEN IN ENGINEERING LEADERSHIP PROGRAM	30,000.
GEORGIA TECH FOUNDATION 313 FERST DRIVE ATLANTA, GA 30332-0535		PC	GEORGE FELLOWS FOR ISYE LEADERSHIP PROGRAM	84,000.
GEORGIA TECH FOUNDATION 313 FERST DRIVE ATLANTA, GA 30332-0535		PC	GEORGE FELLOWS FOR ISYE GRADUATE STUDENTS IN THE AREA OF HEALTH SYSTEM	40,000.
GIRL SCOUTS OF NORTHEAST TEXAS 6001 SUMMERISDE DRIVE DALLAS, TX 75252		PC	STEM CENTER FOR EXCELLENCE AND SUPPORT FOR MENTAL HEALTH DUE TO COVID-19 PANDEMIC	30,000.
GIRLS INC. OF METROPOLITAN DALLAS 2040 EMPIRE CENTRAL DALLAS, TX 75235		PC	GENERAL OPERATIONS	10,000.
GIRLVENTURES 3543 18TH ST STE 18 OAKLAND, CA 94110		PC	OUTDOOR ADVENTURE AND LEADERSHIP PROGRAMS	10,000.
GLOBAL CITIZEN YEAR 1625 CLAY STREET, SUITE 400 OAKLAND, CA 94612		PC	FINANCIAL NEEDS FOR PARTICIPANTS THAT COME FROM MINNESOTA OR DALLAS, TEXAS	33,000.
Total from continuation sheets				

Part XV Supplementary Information

3 Grants and Contributions Paid During the Year (Continuation)

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
GLOBAL MINNESOTA 1901 UNIVERSITY AVE. SE MINNEAPOLIS, MN 55414		PC	GENERAL OPERATIONS	15,000.
GRANTMAKERS IN HEALTH 1100 CONNECTICUT AVE, SUITE 1200 WASHINGTON, DC 20036-4110		PC	2020 FUNDING PARTNER AND ANNUAL CONFERENCE	18,250.
GREENHILL SCHOOL 4141 SPRING VALLEY ROAD ADDISON, TX 75001		PC	GENERAL OPERATIONS	5,000.
GUTHRIE THEATER 818 SOUTH 2ND STREET MINNEAPOLIS, MN 55415		PC	2020-201 ANNUAL FUND	25,000.
HARVARD BUSINESS SCHOOL TEELE HALL BOSTON, MA 02163		PC	GEORGE LEADERSHIP FELLOWSHIP PROGRAM	25,000.
HEALING JUSTICE FOUNDATION 1041 GRAND AVENUE 612 ST. PAUL, MN 55105		PC	GENERAL OPERATIONS DUE TO THE KILLING OF GEORGE FLOYD & RIOTS ON LAKE STREET	25,000.
HUMAN RIGHTS CAMPAIGN FOUNDATION 1640 RHODE ISLAND AVENUE N.W. WASHINGTON, DC 20036-3278		PC	GENERAL OPERATIONS	1,000.
INQUIRING SYSTEMS, INC 101 BROOKWATER AVENUE, SUITE 204 SANTA ROSA, CA 95404		PC	THE BIOFIELD COLLECTIVE (IMAGING THE BIOFIELD PHASE 1 & 2)	9,716.
INSTITUTE FOR PROFESSIONAL EDUCATION 140 HUGUENOT ST FL 3RD NEW ROCHELLE, NY 10801		PC	JACM SPECIAL ISSUE	20,000.
INTERFAITH YOUTH CORE 141 WEST JACKSON STREET, SUITE 3200 CHICAGO, KY 60604		PC	IFYC'S ALUMNI RELATIONS PROGRAM	25,000.
Total from continuation sheets				

Part XV Supplementary Information				
3 Grants and Contributions Paid During the Year (Continuation)				
Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
INTERNATIONAL DOCUMENTARY ASSOCIATION 3600 WILSHIRE BLVD., SUITE 1810 LOS ANGELES, CA 90010		PC	THE MINDFULNESS MOVEMENT	5,000.
ISAIAH 2356 UNIVERSITY AVENUE WEST, SUITE 405 ST. PAUL, MN 55114		PC	BUILDING AN INCLUSIVE AND EQUITABLE MINNESOTA PROGRAM	20,000.
JOHNS HOPKINS UNIVERSITY SAIS 1740 MASSACHUSETTS AVENUE, NW WASHINGTON, DC 20036		PC	PROPEL INITIATIVE STUDENT FELLOWSHIP	5,000.
JUNIOR PLAYERS 12225 GREENVILLE AVENUE SUITE 1020 DALLAS, TX, TX 75243		PC	GENERAL OPERATIONS	10,000.
JUXTAPOSITION ARTS INC. 2007 EMERSON AVENUE NORTH MINNEAPOLIS, MN 55411		PC	GENERAL OPERATIONS	10,000.
KARUNA-SHECHEN 109 MOWBRAY DRIVE, SUITE 1101 NEW YORK, NY 11415-1437		PC	GENERAL OPERATIONS FOR SHECHEN CLINICS	25,000.
LAKE STREET COUNCIL PO BOX 7091 MINNEAPOLIS, MN 55407		PC	REBUILD LAKE STREET FUND DUE TO THE KILLING OF GEORGE FLOYD	25,000.
LOPPET ADVENTURES 1301 THEODORE WIRTH PKWY MINNEAPOLIS, MN 55422-4253		PC	LOPPET HIGH SCHOOL ADVENTURES PROGRAM	25,000.
LUNDSTRUM PERFORMING ARTS 1617 N 2ND ST MINNEAPOLIS, MN 55411		PC	GENERAL OPERATIONS	15,000.
MACPHAIL CENTER FOR MUSIC 501 SOUTH 2ND STREET MINNEAPOLIS, MN 55401		PC	NORTH MINNEAPOLIS PROGRAMS	15,000.
Total from continuation sheets				

Part XV Supplementary Information				
3 Grants and Contributions Paid During the Year (Continuation)				
Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
MARIN COUNTRY DAY SCHOOL 5221 PARADISE DRIVE CORTE MADERA, CA 94925		PC	GENERAL OPERATIONS	15,000.
MARNITA'S TABLE 2136 PENN AVENUE SOUTH MINNEAPOLIS, MN 55405		PC	ONLINE CONVENINGS WITH NATIONAL AND LOCAL AUDIENCES ON RACIAL INEQUITIES FOLLOWING THE KILLING OF GEORGE	25,000.
MARNITA'S TABLE 2136 PENN AVENUE SOUTH MINNEAPOLIS, MN 55405		PC	GENERAL OPERATIONS	50,000.
MAYO CLINIC 200 FIRST STREET SW ROCHESTER, MN 55095		PC	MAYO CENTER FOR WOMEN'S HEALTH	525,000.
MIND & LIFE INSTITUTE 210 RIDGE MCINTIRE ROAD, SUITE 325 CHARLOTTESVILLE, VA 22903		PC	GENERAL OPERATIONS	25,000.
MINDFUL LIFE PROJECT 124 WASHINGTON AVENUE, STE B RICHMOND, CA 94801		PC	GENERAL OPERATIONS	40,000.
MINNEAPOLIS PARKS FOUNDATION 4800 MINNEHAHA AVENUE SOUTH MINNEAPOLIS, MN 55417		PC	GENERAL OPERATIONS	15,000.
MINNEAPOLIS PATHWAYS 3115 HENNEPIN AVENUE SOUTH MINNEAPOLIS, MN 55408		PC	GENERAL OPERATIONS	15,000.
MINNEAPOLIS SOCIETY OF FINE ARTS 2400 THIRD AVENUE SOUTH MINNEAPOLIS, MN 55404		PC	ANNUAL FUND	15,000.
MINNESOTA ANIMAL HUMANE SOCIETY 845 MEADOW LANE NORTH MINNEAPOLIS, MN 55422		PC	GENERAL OPERATIONS	1,000.
Total from continuation sheets				

Part XV Supplementary Information				
3 Grants and Contributions Paid During the Year (Continuation)				
Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
MINNESOTA LANDSCAPE ARBORETUM FOUNDATION 3675 ARBORETUM DRIVE CHASKA, MN 55318-9613		PC	MINNESOTA ARBORETUM'S YOUTH ENVIRONMENTAL EDUCATION PROGRAMS	10,000.
MINNESOTA NETWORK OF HOSPICE & PALLIATIVE CARE 1265 GREY FOX ROAD, SUITE 2 ARDEN HILLS, MN 55112		PC	WHAT MATTERS AT THE END OF LIFE? EVENT	2,500.
MINNESOTA ORCHESTRA 111 NICOLLET MALL MINNEAPOLIS, MN 55403		PC	GENERAL OPERATIONS	15,000.
MINNESOTA PUBLIC RADIO PO BOX 70870 ST. PAUL, MN 55170-9788		PC	ANNUAL FUND	15,000.
MINNESOTA PUBLIC RADIO PO BOX 70870 ST. PAUL, MN 55170-9788		PC	A GOOD LEADER PROJECT	35,000.
MINNPOST PO BOX 18438 MINNEAPOLIS, MN 55318		PC	THE SUPREME COURT AND DEMOCRACY WITH LINDA GREENHOUSE OF THE NEW YORK TIMES EVENT	2,500.
MSP FILM SOCIETY 125 SE MAIN STREET, SUITE 341 MINNEAPOLIS, MN 55414		PC	WOMEN IN BLUE FILM DUE IN RESPONSE TO THE KILLING OF GEORGE FLOYD	10,000.
NATIONAL ACADEMY OF SCIENCES 500 FIFTH STREET, NW WASHINGTON, DC 20001		PC	NAM PROJECT TO ADVANCE FINANCING THAT REWARDS BETTER HEALTH AND WELLBEING	50,000.
NATIONAL PARKS CONSERVATION ASSOCIATION 321 E. MAIL STREET, SUITE 424 BOZEMAN, MT 59047		PC	GENERAL OPERATIONS AND LEGAL DEFENSE FUND	30,000.
NORTH TEXAS FOOD BANK 3677 MAPLESHADE LANE PLANO, TX 75075		PC	GENERAL OPERATIONS AND ADDITIONAL GRANT DUE TO COVID-19 PANDEMIC	37,500.
Total from continuation sheets				

Part XV Supplementary Information

3 Grants and Contributions Paid During the Year (Continuation)				
Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
NORTHERN STAR COUNCIL 6202 BLOOMINGTON ROAD FORT SNELLING, MN 55111		PC	GENERAL OPERATIONS	5,000.
ONE HEART WORLD-WIDE 1818 PACHECO STREET SAN FRANCISCO, CA 94116		PC	GENERAL OPERATIONS	1,000.
OUR LADY OF GRACE CHURCH 5071 EDEN AVENUE EDINA, MN 55436		PC	GENERAL OPERATIONS	5,000.
PAGE EDUCATION FOUNDATION PO BOX 581254 MINNEAPOLIS, MN 55458-1254		PC	GENERAL OPERATIONS	20,000.
PENNY GEORGE INSTITUTE FOUNDATION MAIL ROUTE 78003, 3915 GOLDEN VALLEY RD MINNEAPOLIS, MN 55422		SOI	TRAININGS FOR PGIHH PRACTITIONERS	25,000.
PLANNED PARENTHOOD MINNESOTA, NORTH DAKOTA, SOUTH DAKOTA 1200 LAGOON AVENUE MINNEAPOLIS, MN 55408		PC	PEER EDUCATION IN MINNESOTA: BUILDING YOUTH LEADERS FOR HEALTHIER FUTURE PROJECT	75,000.
PLANNED PARENTHOOD OF GREATER TEXAS 7424 GREENVILLE AVENUE #206 DALLAS, TX 75231		PC	REPRODUCTIVE HEALTH EDUCATION FOR MIDDLE AND HIGH SCHOOL STUDENTS IN DALLAS COUNTY AND GENERAL	20,000.
POETIC PO BOX 132633 DALLAS, TX 75313		PC	GENERAL OPERATIONS	10,000.
PRESIDENT AND FELLOWS OF HARVARD COLLEGE PO BOX 419209 BOSTON, MA 02241-9209		PC	GEORGE LEADERSHIP FELLOWSHIP FUND & ADDITIONAL FELLOWS	155,000.
PROJECT SUCCESS ONE GROVELAND TERRACE MINNEAPOLIS, MN 55403-1172		PC	GENERAL OPERATIONS	25,000.
Total from continuation sheets				

Part XV Supplementary Information

3 Grants and Contributions Paid During the Year (Continuation)

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
PROPEL NONPROFITS 1 SE MAIN STREET, SUITE 600 MINNEAPOLIS, MN 55414		PC	BREAK THE SILENCE SURVIVORS MEMORIAL	2,500.
RELATIONSHIPS FIRST 3102 OAK LAWN AVENUE, SUITE 550 DALLAS, TX 75219		PC	REFUND FOR GRANT DOLLARS NOT SPENT (ORG. CLOSED)	-4,733.
REPRESENTWOMEN 6930 CARROLL AVENUE, SUITE 240 TAKOMA PARK, MD 20912		PC	EVERY WOMEN VOTE 2020	5,000.
RIPPLE EFFECT IMAGES 12110 SUNSET HILLS ROAD, SUITE 600 RESTON, VA 20190-5916		PC	GENERAL OPERATIONS	30,000.
SAINT PAUL & MINNESOTA FOUNDATION 101 5TH STREET E, SUITE 2400 ST. PAUL, MN 55101		PC	MINNESOTA DIESTER RECOVER FUND	100,000.
SAINT PAUL & MINNESOTA FOUNDATION 101 5TH STREET E, SUITE 2400 ST. PAUL, MN 55101		PC	THE ITASCA PROJECT'S MINNESOTA YOUNG AMERICAN LEADERS PROGRAM	25,000.
SAVERLIFE 235 MONTGOMERY STREET, SUITE 1050 SAN FRANCISCO, CA 94104		PC	GENERAL OPERATIONS	5,000.
SECOND HARVEST HEARTLAND 7101 WINNETKA AVENUE NORTH BROOKLYN PARK, MN 55428		PC	EMERGENCY FOOD RELIEF DUE TO COVID-19 PANDEMIC	60,000.
SIGMA CHI FOUNDATION 1714 HINMAN AVENUE EVANSTON,, IL 60201		PC	SIGMA CHI ONLINE PROGRAM	25,000.
SOJOURNERS 408 C STREET NE WASHINGTON, DC 20002-5818		PC	GENERAL OPERATIONS AND JUNE 2020 ELECTIONS PROJECTS	150,000.
Total from continuation sheets				

Part XV Supplementary Information

3 Grants and Contributions Paid During the Year (Continuation)

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
SOMALI SUCCESS SCHOOL 614 GRANT STREET MINNEAPOLIS, MN 55404		PC	GENERAL OPERATIONS AND ADDITIONAL GRANT DUE TO COVID-19 PANDEMIC	35,000.
SPOON FOUNDATION 135 SE MAIN STREET, SUITE 201 PORTLAND, OR 97214		PC	GENERAL OPERATIONS	1,000.
STILLPOINT ENGAGE 1934 HENNEPIN AVENUE, SUITE 201 MINNEAPOLIS, MN 55403		PC	GENERAL OPERATIONS	10,000.
TEACH FOR ALL 25 BROADWAY, 12TH FLOOR NEW YORK, NY 10004-1056		PC	TEACH FOR ALL COLLECTIVE LEADERSHIP ACADEMY	30,000.
TERGAR INTERNATIONAL 1621 E HENNEPIN AVENUE, SUITE 210 MINNEAPOLIS, MN 55414		PC	JOY OF LIVING PROGRAM EXPANSION AND UPGRADE PROJECT & GENERAL OPERATIONS	40,000.
TEXAS MEDICAL INSTITUTE OF TECHNOLOGY 305 N HEATHERWILDE BLVD #440 PFLUGERVILLE, TX 78860		PC	HOLIDAY LIFEGUARD PROGRAM	5,000.
TEXAS PUBLIC RADIO - KERA 3000 HARRY HIENS BLVD DALLAS, TX 75201		PC	ANNUAL FUND	500.
TEXAS WOMEN'S FOUNDATION 8150 NORTH CENTRAL EXPRESSWAY DALLAS, TX 75206		PC	GENERAL OPERATIONS	1,000.
THE 19TH NEWS 3267 BEE CAVES ROAD, SUITE 107-353 AUSTIN, TX 78746		PC	GENERAL OPERATIONS	5,000.
THE CARTER CENTER ONE COPENHILL 453 FREEDOM PARKWAY ATLANTA, GA 30307		PC	THE CARTER CENTER'S EDUCATION PROGRAM	50,000.
Total from continuation sheets				

Part XV Supplementary Information				
3 Grants and Contributions Paid During the Year (Continuation)				
Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
THE COOKIE CART, INC. 1119 W BROADWAY AVENUE MINNEAPOLIS, MN 55411-2505		PC	GENERAL OPERATIONS	10,000.
THE DALLAS FOUNDATION 3963 MAPLE AVE, STE 390 DALLAS, TX 75219-3239		PC	NORTH TEXAS ALLIANCE TO REDUCE UNINTENDED PREGNANCY IN TEENS	2,500.
THE DALLAS FOUNDATION 3963 MAPLE AVE, STE 390 DALLAS, TX 75219-3239		PC	GENERAL OPERATIONS AND ADDITIONAL GRANT DUE TO COVID-19 PANDEMIC FOR BONTON FARMS	40,000.
THE HOCKADAY SCHOOL 11600 WELCH ROAD DALLAS, TX 75229		PC	GENERAL OPERATIONS	5,000.
THE MINNEAPOLIS FOUNDATION 800 IDS CENTER, 80 SOUTH EIGHTH ST. MINNEAPOLIS, MN 55402		PC	CATALYST INITIATIVE	300,000.
THE MINNEAPOLIS FOUNDATION 800 IDS CENTER, 80 SOUTH EIGHTH ST. MINNEAPOLIS, MN 55402		PC	ONEMPLS FUND DUE FOR COVID-19 RELIEF	100,000.
THE NATURE CONSERVANCY 1101 W RIVER PKWY, SUITE 200 MINNEAPOLIS, MN 55415		PC	MN FRESHWATER PROGRAM	20,000.
THE ON BEING PROJECT 1619 HENNEPIN AVENUE MINNEAPOLIS, MN 55403		PC	ON BEING'S CIVIL CONVERSATIONS	100,000.
THE SANNEH FOUNDATION 2090 CONWAY STREET ST. PAUL, MN 55119-4040		PC	GENERAL OPERATIONS	20,000.
TIDES CENTER 1014 TORNEY AVENUE SAN FRANCISCO, CA 94129-1755		PC	INTEGRATIVE MEDICINE FOR THE UNDERSERVED (IM4US) AND IM4US VIRTUAL CONFERENCE	25,000.
Total from continuation sheets				

Part XV Supplementary Information				
3 Grants and Contributions Paid During the Year (Continuation)				
Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
TRADEMARK THEATER 2285 UNIVERSITY AVENUE WEST #451 ST. PAUL, MN 55114		PC	GENERAL OPERATIONS	2,500.
TWIN CITIES MEDICAL SOCIETY FOUNDATION 1300 GODWARD STREET NE, SUITE 2000 MINNEAPOLIS, MN 55413		PC	HONORING CHOICES MINNESOTA'S RURAL COMMUNITY -BASED ADVANCE CARE PLANNING PHONE FACILITATION	10,000.
TWIN CITIES PUBLIC TELEVISION 172 EAST FOURTH STREET ST. PAUL, MN 55101		PC	ANNUAL FUND	15,000.
UCSF - DEPT. OF OTOLARYNGOLOGY - HEAD & NECK SURGERY 220 MONTGOMERY STREET, 5TH FLOOR SAN FRANCISCO, CA 94104		PC	GENERAL OPERATIONS	5,000.
UCSF FOUNDATION LOCKBOX 45339 SAN FRANCISCO, CA 94145		PC	URI PROGRAM	5,000.
UNITED HOSPITAL FOUNDATION 333 SMITH AVENUE NORTH ST. PAUL, MN 55102		PC	GENERAL OPERATIONS	2,500.
UNITED STATES OF CARE CAMPAIGN 1015 15TH STREET NW, #600 WASHINGTON, DC 20005		PC	GENERAL OPERATIONS	50,000.
UNITED WAY OF METROPOLITAN DALLAS 1800 NORTH LAMAR STREET, DALLAS, TX 75202		PC	SOCIAL INNOVATION ACCELERATOR PROGRAM	2,500.
UNIVERSITY OF MINNESOTA FOUNDATION 301 - 19TH AVENUE SOUTH MINNEAPOLIS, MN 55455		PC	SCHOLARSHIPS FOR THE POLICY FELLOWS PROGRAM IN THE NONPROFIT SECTOR WITH PREFERENCE GIVEN TO WOMEN &	25,000.
UNIVERSITY OF MINNESOTA FOUNDATION 301 - 19TH AVENUE SOUTH MINNEAPOLIS, MN 55455		PC	VIRTUAL WELLBEING SERIES	5,000.
Total from continuation sheets				

Part XV Supplementary Information

3 Grants and Contributions Paid During the Year (Continuation)

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
UNIVERSITY OF ST. THOMAS 2115 SUMMIT AVENUE ST. PAUL, MN 55105-1096		PC	ANNUAL FUND	15,000.
URBAN STRATEGIES, INC. 720 OLIVE STREET, SUITE 2600 ST. LOUIS, MO 63101-2338		PC	GENERAL OPERATIONS FOR GARDEN GREEN BAKERY	10,000.
VOTERUNLEAD 1103 MISSOURI AVENUE DULUTH, MN 55811		PC	RUN51 MINNESOTA PROGRAM	15,000.
VOYAGEUR OUTWARD BOUND SCHOOL 1400 ENERGY PARK DRIVE, #18 ST. PAUL, MN 55108		PC	VOBS TWIN CITIES CENTER	15,000.
WALK-IN COUNSELING CENTER 2421 CHICAGO AVENUE SOUTH MINNEAPOLIS, MN 55404		PC	GENERAL OPERATIONS	15,000.
WALKING MOUNTAINS SCIENCE CENTER PO BOX 9469 AVON, CO 81620		PC	COMMUNITY PROGRAMS AND VIRTUAL FUND EVENT	40,000.
WESTMINSTER TOWN HALL FORUM 1200 MARQUETTE AVENUE MINNEAPOLIS, MN 55403		PC	DR. VICTORIA SWEET VIRTUAL EVENT	15,000.
WILDERNESS INQUIRY 808 14TH AVENUE SE MINNEAPOLIS, MN 55414-1516		PC	PROJECT FIT PROGRAM	15,000.
WOMEN MOVING MILLIONS 79 5TH AVENUE NEW YORK, NY 10003		PC	WMM PHILANTHROPIC LEADERSHIP CURRICULUM PROGRAM	25,000.
WOMEN'S FOUNDATION OF MINNESOTA 105 FIFTH AVENUE SOUTH, SUITE 300 MINNEAPOLIS, MN 55401-6050		PC	WENDA WEEKES MOORE INTERNSHIP AND REATHA CLARK KING FELLOWSHIP PROGRAM	20,000.
Total from continuation sheets				

Part XV Supplementary Information

3 Grants and Contributions Paid During the Year (Continuation)

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
YMCA OF THE NORTH 651 NICOLLET AVENUE, SUITE 500 MINNEAPOLIS, MN 55402		PC	GEORGE WELLBEING CENTER AND RAPID DEPLOYMENT FOR ONLINE WELLBEING PROGRAMS DUE TO COVID-19 PANDEMIC	350,000.
YOUTHPOWER365 PO BOX 309 VAIL, CO 81658-0309		PC	GENERAL OPERATIONS	30,000.
YWCA OF MINNEAPOLIS 1130 NICOLLET MALL MINNEAPOLIS, MN 55403		PC	GIRLS INC. PROGRAM	30,000.
Total from continuation sheets				

Part XV Supplementary Information

3 Grants and Contributions Approved for Future Payment (Continuation)

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
CAFE MOMENTUM 1510 PACIFIC AVENUE DALLAS, TX 75201		PC	GENERAL OPERATIONS	15,000.
CARINGBRIDGE PO BOX 6032 ALBERT LEA, MN 56007		PC	GENERAL OPERATIONS	1,000.
CARLETON COLLEGE ONE NORTH COLLEGE STREET NORTHFIELD, MN 55057		PC	SCHOLARSHIPS FOR STUDENTS WITH HIGH FINANCIAL NEED	25,000.
COLLEGE POSSIBLE 755 PRIOR AVENUE N ST. PAUL, MN 55104		PC	GENERAL OPERATIONS	25,000.
COMMUNITY PARTNERS OF COLLEGE MATCH 2706 MEDIA CENTER DRIVE LOS ANGELES, CA 90065		PC	HARLEY FRANKEL SCHOLARSHIP FUND	10,000.
COMPASSION & CHOICES PO BOX 485 ETNA, NH 03750-0485		PC	GENERAL OPERATIONS	25,000.
CONSERVATION CORPS MINNESOTA & IOWA 60 PLATO BLVD EAST ST. PAUL, MN 55107-1827		PC	SUMMER YOUTH CORPS PROGRAM	15,000.
DESTINY ARTS CENTER 970 GRACE AVENUE OAKLAND, CA 94608-2784		PC	GENERAL OPERATIONS	15,000.
EDUCATION OPENS DOORS 2804 SWISS AVENUE DALLAS, TX 75204		PC	GENERAL OPERATIONS	20,000.
END IN MIND PROJECT 370 WABASHA ST. N ST. PAUL, MN 55102		PC	GENERAL OPERATIONS AND PROGRAM SPONSORSHIP FOR SHORT FILM	25,000.
Total from continuation sheets				1,682,575.

Part XV Supplementary Information

3 Grants and Contributions Approved for Future Payment (Continuation)

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
ENRICHING LIVES THROUGH MUSIC 2955 KERNER BOULEVARD SAN RAFAEL, CA 94901		PC	GENERAL OPERATIONS	15,000.
EVERYTOWN FOR GUN SAFETY SUPPORT FUND INC PO BOX 1510 NEW YORK, NY 10150		PC	GENERAL OPERATIONS	30,000.
FAIRVOTE MN FOUNDATION 550 VANDALIA ST. #210 ST. PAUL, MN 55114		PC	RANKED CHOICE VOTING	15,000.
FAMILY TREE CLINIC 1619 DAYTON AVENUE SUITE 205 ST. PAUL, MN 55104		PC	CREATION OF AN INTEGRATIVE HEALTHCARE MODEL	20,000.
GEORGIA TECH FOUNDATION 313 FERST DRIVE ATLANTA, GA 30332-0535		PC	WOMEN IN ENGINEERING LEADERSHIP PROGRAM	30,000.
GEORGIA TECH FOUNDATION 313 FERST DRIVE ATLANTA, GA 30332-0535		PC	GEORGE FELLOWS FOR ISYE GRADUATE STUDENTS IN THE AREA OF HEALTH SYSTEM	40,000.
GIRL SCOUTS OF NORTHEAST TEXAS 6001 SUMMERISDE DRIVE DALLAS, TX 75252		PC	STEM CENTER FOR EXCELLENCE	15,000.
GIRLS INC. OF METROPOLITAN DALLAS 2040 EMPIRE CENTRAL DALLAS, TX 75235		PC	GENERAL OPERATIONS	10,000.
GLOBAL CITIZEN YEAR 1625 CLAY STREET, SUITE 400 OAKLAND, CA 94612		PC	FINANCIAL NEEDS FOR PARTICIPANTS THAT COME FROM MINNESOTA OR DALLAS, TEXAS	33,000.
GRANTMAKERS IN HEALTH 1100 CONNECTICUT AVE, SUITE 1200 WASHINGTON, DC 20036-4110		PC	2021 FUNDING PARTNER	3,575.
Total from continuation sheets				

Part XV Supplementary Information				
3 Grants and Contributions Approved for Future Payment (Continuation)				
Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
HARVARD BUSINESS SCHOOL TEELE HALL BOSTON, MA 02163		PC	GEORGE LEADERSHIP FELLOWSHIP PROGRAM	25,000.
INSTITUTE FOR PROFESSIONAL EDUCATION 140 HUGUENOT ST FL 3RD NEW ROCHELLE, NY 10801		PC	JACM SPECIAL ISSUE	20,000.
ISAIAH 2356 UNIVERSITY AVENUE WEST, SUITE 405 ST. PAUL, MN 55114		PC	BUILDING AN INCLUSIVE AND EQUITABLE MINNESOTA PROGRAM	20,000.
JUNIOR PLAYERS 12225 GREENVILLE AVENUE SUITE 1020 DALLAS, TX, TX 75243		PC	GENERAL OPERATIONS	10,000.
JUXTAPOSITION ARTS INC. 2007 EMERSON AVENUE NORTH MINNEAPOLIS, MN 55411		PC	GENERAL OPERATIONS	10,000.
LUNDSTRUM PERFORMING ARTS 1617 N 2ND ST MINNEAPOLIS, MN 55411		PC	GENERAL OPERATIONS	15,000.
MACPHAIL CENTER FOR MUSIC 501 SOUTH 2ND STREET MINNEAPOLIS, MN 55401		PC	PROGRAM IN NORTH MINNEAPOLIS	15,000.
MAYO CLINIC 200 FIRST STREET SW ROCHESTER, MN 55095		PC	MAYO CENTER FOR WOMEN'S HEALTHY	500,000.
MINDFUL LIFE PROJECT 124 WASHINGTON AVENUE, STE B RICHMOND, CA 94801		PC	GENERAL OPERATIONS	20,000.
MINNESOTA COUNCIL ON FOUNDATIONS 800 WASHINGTON AVENUE NORTH, 7TH FLOOR MINNEAPOLIS, MN 55401		PC	2021 MEMBERSHIP DUES	10,000.
Total from continuation sheets				

Part XV Supplementary Information

3 Grants and Contributions Approved for Future Payment (Continuation)

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
MINNESOTA LANDSCAPE ARBORETUM FOUNDATION 3675 ARBORETUM DRIVE CHASKA, MN 55318-9613		PC	MINNESOTA ARBORETUM'S YOUTH ENVIRONMENTAL EDUCATION PROGRAMS	10,000.
MINNESOTA PUBLIC RADIO PO BOX 70870 ST. PAUL, MN 55170-9788		PC	A GOOD LEADER PROJECT	35,000.
NORTH TEXAS FOOD BANK 3677 MAPLESHADE LANE PLANO, TX 75075		PC	GENERAL OPERATIONS	12,500.
PLANNED PARENTHOOD OF GREATER TEXAS 7424 GREENVILLE AVENUE #206 DALLAS, TX 75231		PC	REPRODUCTIVE HEALTH EDUCATION FOR MIDDLE AND HIGH SCHOOL STUDENTS IN DALLAS COUNTY	10,000.
POETIC PO BOX 132633 DALLAS, TX 75313		PC	GENERAL OPERATIONS	10,000.
PRESIDENT AND FELLOWS OF HARVARD COLLEGE PO BOX 419209 BOSTON, MA 02241-9209		PC	GEORGE LEADERSHIP FELLOWSHIP FUND	135,000.
SAINT PAUL & MINNESOTA FOUNDATION 101 5TH STREET E, SUITE 2400 ST. PAUL, MN 55101		PC	THE ITASCA PROJECT'S MINNESOTA YOUNG AMERICAN LEADERS PROGRAM	25,000.
SIGMA CHI FOUNDATION 1714 HINMAN AVENUE EVANSTON,, IL 60201		PC	SIGMA CHI ONLINE PROGRAM	25,000.
SOJOURNERS 408 C STREET NE WASHINGTON, DC 20002-5818		PC	GENERAL OPERATIONS	50,000.
TERGAR INTERNATIONAL 1621 E HENNEPIN AVENUE, SUITE 210 MINNEAPOLIS, MN 55414		PC	JOY OF LIVING PROGRAM EXPANSION AND UPGRADE PROJECT	20,000.
Total from continuation sheets				

Part XV Supplementary Information

3 Grants and Contributions Approved for Future Payment (Continuation)

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
THE DALLAS FOUNDATION 3963 MAPLE AVE, STE 390 DALLAS, TX 75219-3239		PC	GENERAL OPERATIONS FOR BONTON FARMS	15,000.
THE ON BEING PROJECT 1619 HENNEPIN AVENUE MINNEAPOLIS, MN 55403		PC	ON BEING'S CIVIL CONVERSATIONS	100,000.
THE SANNEH FOUNDATION 2090 CONWAY STREET ST. PAUL, MN 55119-4040		PC	GENERAL OPERATIONS	20,000.
TIDES CENTER 1014 TORNEY AVENUE SAN FRANCISCO, CA 94129-1755		PC	INTEGRATIVE MEDICINE FOR THE UNDERSERVED (IM4US)	15,000.
UNITED STATES OF CARE CAMPAIGN 1015 15TH STREET NW, #600 WASHINGTON, DC 20005		PC	GENERAL OPERATIONS	50,000.
URBAN STRATEGIES, INC. 720 OLIVE STREET, SUITE 2600 ST. LOUIS, MO 63101-2338		PC	GENERAL OPERATIONS FOR GARDEN GREEN BAKERY	10,000.
VOTERUNLEAD 1103 MISSOURI AVENUE DULUTH, MN 55811		PC	RUN51 MINNESOTA PROGRAM	15,000.
VOYAGEUR OUTWARD BOUND SCHOOL 1400 ENERGY PARK DRIVE, #18 ST. PAUL, MN 55108		PC	VOBS TWIN CITIES CENTER	15,000.
WESTMINSTER TOWN HALL FORUM 1200 MARQUETTE AVENUE MINNEAPOLIS, MN 55403		PC	BARBARA COMBS VIRTUAL EVENT	17,500.
YOUTHPOWER365 PO BOX 309 VAIL, CO 81658-0309		PC	GENERAL OPERATIONS	30,000.
Total from continuation sheets				

Part XV | **Supplementary Information**

3a Grants and Contributions Paid During the Year Continuation of Purpose of Grant or Contribution

NAME OF RECIPIENT - MARNITA'S TABLE

ONLINE CONVENINGS WITH NATIONAL AND LOCAL AUDIENCES ON RACIAL

INEQUITIES FOLLOWING THE KILLING OF GEORGE FLOYD

NAME OF RECIPIENT - PLANNED PARENTHOOD OF GREATER TEXAS

REPRODUCTIVE HEALTH EDUCATION FOR MIDDLE AND HIGH SCHOOL STUDENTS IN

DALLAS COUNTY AND GENERAL OPERATIONS DUE TO COVID-19 PANDEMIC

NAME OF RECIPIENT - TWIN CITIES MEDICAL SOCIETY FOUNDATION

HONORING CHOICES MINNESOTA'S RURAL COMMUNITY -BASED ADVANCE CARE

PLANNING PHONE FACILITATION HELPLINE PILOT

NAME OF RECIPIENT - UNIVERSITY OF MINNESOTA FOUNDATION

SCHOLARSHIPS FOR THE POLICY FELLOWS PROGRAM IN THE NONPROFIT SECTOR

WITH PREFERENCE GIVEN TO WOMEN & MINORITIES

Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury
Internal Revenue Service

Schedule of Contributors

▶ Attach to Form 990, Form 990-EZ, or Form 990-PF.
▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2020

Name of the organization

GEORGE FAMILY FOUNDATION

Employer identification number

41-1730855

Organization type (check one):

Filers of:

Section:

Form 990 or 990-EZ

501(c)() (enter number) organization

4947(a)(1) nonexempt charitable trust **not** treated as a private foundation

527 political organization

Form 990-PF

501(c)(3) exempt private foundation

4947(a)(1) nonexempt charitable trust treated as a private foundation

501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**.

Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year ▶ \$ _____

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Name of organization GEORGE FAMILY FOUNDATION	Employer identification number 41-1730855
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Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	WILLIAM W. GEORGE CHARITABLE LEAD UNITRUST 200 SOUTH SIXTH STREET, SUITE 400 MINNEAPOLIS, MN 55402	\$ 178,871.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
2	ANN PILGRAM GEORGE CHARITABLE LEAD UNITRUST 200 SOUTH SIXTH STREET, SUITE 400 MINNEAPOLIS, MN 55402	\$ 178,871.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
	_____ _____ _____	\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
	_____ _____ _____	\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
	_____ _____ _____	\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
	_____ _____ _____	\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)

Name of organization GEORGE FAMILY FOUNDATION	Employer identification number 41-1730855
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Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
	_____	\$ _____	_____
	_____	\$ _____	_____
	_____	\$ _____	_____
	_____	\$ _____	_____
	_____	\$ _____	_____
	_____	\$ _____	_____
	_____	\$ _____	_____
	_____	\$ _____	_____

Name of organization GEORGE FAMILY FOUNDATION	Employer identification number 41-1730855
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Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) ▶ \$ _____
Use duplicate copies of Part III if additional space is needed.

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
(e) Transfer of gift			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	
(e) Transfer of gift			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	
(e) Transfer of gift			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	
(e) Transfer of gift			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	
(e) Transfer of gift			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	

Underpayment of Estimated Tax by Corporations

▶ Attach to the corporation's tax return. FORM 990-PF

2020

▶ Go to www.irs.gov/Form2220 for instructions and the latest information.

Name GEORGE FAMILY FOUNDATION	Employer identification number 41-1730855
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Note: Generally, the corporation is not required to file Form 2220 (see Part II below for exceptions) because the IRS will figure any penalty owed and bill the corporation. However, the corporation may still use Form 2220 to figure the penalty. If so, enter the amount from page 2, line 38, on the estimated tax penalty line of the corporation's income tax return, but **do not** attach Form 2220.

Part I Required Annual Payment

1 Total tax (see instructions)	1	60,293.
2 a Personal holding company tax (Schedule PH (Form 1120), line 26) included on line 1	2a	
b Look-back interest included on line 1 under section 460(b)(2) for completed long-term contracts or section 167(g) for depreciation under the income forecast method	2b	
c Credit for federal tax paid on fuels (see instructions)	2c	
d Total. Add lines 2a through 2c	2d	
3 Subtract line 2d from line 1. If the result is less than \$500, do not complete or file this form. The corporation does not owe the penalty	3	60,293.
4 Enter the tax shown on the corporation's 2019 income tax return. See instructions. Caution: If the tax is zero or the tax year was for less than 12 months, skip this line and enter the amount from line 3 on line 5	4	34,959.
5 Required annual payment. Enter the smaller of line 3 or line 4. If the corporation is required to skip line 4, enter the amount from line 3	5	34,959.

Part II Reasons for Filing - Check the boxes below that apply. If any boxes are checked, the corporation **must** file Form 2220 even if it does not owe a penalty. See instructions.

- 6 The corporation is using the adjusted seasonal installment method.
- 7 The corporation is using the annualized income installment method.
- 8 The corporation is a "large corporation" figuring its first required installment based on the prior year's tax.

Part III Figuring the Underpayment

	(a)	(b)	(c)	(d)	
9 Installment due dates. Enter in columns (a) through (d) the 15th day of the 4th (Form 990-PF filers: Use 5th month), 6th, 9th, and 12th months of the corporation's tax year. Filers with installments due on or after April 1, 2020, and before July 15, 2020, see instructions	9	07/15/20	07/15/20	09/15/20	12/15/20
10 Required installments. If the box on line 6 and/or line 7 above is checked, enter the amounts from Sch A, line 38. If the box on line 8 (but not 6 or 7) is checked, see instructions for the amounts to enter. If none of these boxes are checked, enter 25% (0.25) of line 5 above in each column	10	2,853.	710.	12,123.	40,354.
11 Estimated tax paid or credited for each period. For column (a) only, enter the amount from line 11 on line 15. See instructions	11	9,002.		7,000.	41,000.
Complete lines 12 through 18 of one column before going to the next column.					
12 Enter amount, if any, from line 18 of the preceding column	12		6,149.	5,439.	316.
13 Add lines 11 and 12	13		6,149.	12,439.	41,316.
14 Add amounts on lines 16 and 17 of the preceding column	14				
15 Subtract line 14 from line 13. If zero or less, enter -0-	15	9,002.	6,149.	12,439.	41,316.
16 If the amount on line 15 is zero, subtract line 13 from line 14. Otherwise, enter -0-	16		0.	0.	
17 Underpayment. If line 15 is less than or equal to line 10, subtract line 15 from line 10. Then go to line 12 of the next column. Otherwise, go to line 18	17				
18 Overpayment. If line 10 is less than line 15, subtract line 10 from line 15. Then go to line 12 of the next column	18	6,149.	5,439.	316.	

Go to Part IV on page 2 to figure the penalty. Do not go to Part IV if there are no entries on line 17 - no penalty is owed.

Part IV Figuring the Penalty

	(a)	(b)	(c)	(d)
19 Enter the date of payment or the 15th day of the 4th month after the close of the tax year, whichever is earlier. (C corporations with tax years ending June 30 and S corporations: Use 3rd month instead of 4th month. Form 990-PF and Form 990-T filers: Use 5th month instead of 4th month.) See instructions 19				
20 Number of days from due date of installment on line 9 to the date shown on line 19	20			
21 Number of days on line 20 after 4/15/2020 and before 7/1/2020	21			
22 Underpayment on line 17 x $\frac{\text{Number of days on line 21} \times 5\% (0.05)}{366}$...	22 \$	\$	\$	\$
23 Number of days on line 20 after 6/30/2020 and before 10/1/2020	23			
24 Underpayment on line 17 x $\frac{\text{Number of days on line 23} \times 3\% (0.03)}{366}$...	24 \$	\$	\$	\$
25 Number of days on line 20 after 9/30/2020 and before 1/1/2021	25			
26 Underpayment on line 17 x $\frac{\text{Number of days on line 25} \times 3\% (0.03)}{366}$...	26 \$	\$	\$	\$
27 Number of days on line 20 after 12/31/2020 and before 4/1/2021	27			
28 Underpayment on line 17 x $\frac{\text{Number of days on line 27} \times 3\% (0.03)}{365}$...	28 \$	\$	\$	\$
29 Number of days on line 20 after 3/31/2021 and before 7/1/2021	29			
30 Underpayment on line 17 x $\frac{\text{Number of days on line 29} \times \%}{365}$	30 \$	\$	\$	\$
31 Number of days on line 20 after 6/30/2021 and before 10/1/2021	31			
32 Underpayment on line 17 x $\frac{\text{Number of days on line 31} \times \%}{365}$	32 \$	\$	\$	\$
33 Number of days on line 20 after 9/30/2021 and before 1/1/2022	33			
34 Underpayment on line 17 x $\frac{\text{Number of days on line 33} \times \%}{365}$	34 \$	\$	\$	\$
35 Number of days on line 20 after 12/31/2021 and before 3/16/2022	35			
36 Underpayment on line 17 x $\frac{\text{Number of days on line 35} \times \%}{365}$	36 \$	\$	\$	\$
37 Add lines 22, 24, 26, 28, 30, 32, 34, and 36	37 \$	\$	\$	\$
38 Penalty. Add columns (a) through (d) of line 37. Enter the total here and on Form 1120, line 34; or the comparable line for other income tax returns	38 \$			0.

* Use the penalty interest rate for each calendar quarter, which the IRS will determine during the first month in the preceding quarter. These rates are published quarterly in an IRS News Release and in a revenue ruling in the Internal Revenue Bulletin. To obtain this information on the Internet, access the IRS website at www.irs.gov. You can also call 1-800-829-4933 to get interest rate information.

Schedule A Adjusted Seasonal Installment Method and Annualized Income Installment Method

See instructions.

Form 1120-S filers: For lines 1, 2, 3, and 21, "taxable income" refers to excess net passive income or the amount on which tax is imposed under section 1374(a), whichever applies.

Part I Adjusted Seasonal Installment Method

Caution: Use this method only if the base period percentage for any 6 consecutive months is at least 70%. See instructions.

Table with 5 columns: (a) First 3 months, (b) First 5 months, (c) First 8 months, (d) First 11 months. Rows include taxable income for various periods (1a-1c), calculations for each period (2, 3a-3c, 4, 5, 6), and final tax calculations (7-19).

Part II Annualized Income Installment Method

		(a)	(b)	(c)	(d)
		First <u>2</u> months	First <u>3</u> months	First <u>6</u> months	First <u>9</u> months
20	Annualization periods (see instructions)				
21	Enter taxable income for each annualization period. See instructions for the treatment of extraordinary items	136,818.	128,170.	752,295.	3,023,723.
22	Annualization amounts (see instructions)	6.000000	4.000000	2.000000	1.333330
23a	Annualized taxable income. Multiply line 21 by line 22	820,908.	512,680.	1,504,590.	4,031,621.
23b	Extraordinary items (see instructions)				
23c	Add lines 23a and 23b	820,908.	512,680.	1,504,590.	4,031,621.
24	Figure the tax on the amount on line 23c using the instructions for Form 1120, Schedule J, line 2, or comparable line of corporation's return	11,411.	7,126.	20,914.	56,040.
25	Enter any alternative minimum tax (trusts only) for each payment period (see instructions)				
26	Enter any other taxes for each payment period. See instr.				
27	Total tax. Add lines 24 through 26	11,411.	7,126.	20,914.	56,040.
28	For each period, enter the same type of credits as allowed on Form 2220, lines 1 and 2c. See instructions				
29	Total tax after credits. Subtract line 28 from line 27. If zero or less, enter -0-	11,411.	7,126.	20,914.	56,040.
30	Applicable percentage	25%	50%	75%	100%
31	Multiply line 29 by line 30	2,853.	3,563.	15,686.	56,040.

Part III Required Installments

		1st	2nd	3rd	4th
		installment	installment	installment	installment
Note: Complete lines 32 through 38 of one column before completing the next column.					
32	If only Part I or Part II is completed, enter the amount in each column from line 19 or line 31. If both parts are completed, enter the smaller of the amounts in each column from line 19 or line 31	2,853.	3,563.	15,686.	56,040.
33	Add the amounts in all preceding columns of line 32. See instructions		2,853.	3,563.	15,686.
34	Adjusted seasonal or annualized income installments. Subtract line 33 from line 32. If zero or less, enter -0-	2,853.	710.	12,123.	40,354.
35	Enter 25% (0.25) of line 5 on page 1 of Form 2220 in each column. Note: "Large corporations," see the instructions for line 10 for the amounts to enter	8,740.	21,407.	15,073.	15,074.
36	Subtract line 38 of the preceding column from line 37 of the preceding column		5,887.	26,584.	29,534.
37	Add lines 35 and 36	8,740.	27,294.	41,657.	44,608.
38	Required installments. Enter the smaller of line 34 or line 37 here and on page 1 of Form 2220, line 10. See instructions	2,853.	710.	12,123.	40,354.

FORM 990-PF INTEREST ON SAVINGS AND TEMPORARY CASH INVESTMENTS STATEMENT 1

SOURCE	(A) REVENUE PER BOOKS	(B) NET INVESTMENT INCOME	(C) ADJUSTED NET INCOME
ACCRUED INTEREST	16,000.	0.	
GOLDMAN SACHS	445,162.	445,162.	
MARKET DISCOUNT ON BONDS	86,700.	86,700.	
TOTAL TO PART I, LINE 3	547,862.	531,862.	

FORM 990-PF

DIVIDENDS AND INTEREST FROM SECURITIES

STATEMENT 2

SOURCE	GROSS AMOUNT	CAPITAL GAINS DIVIDENDS	(A) REVENUE PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME
GOLDMAN SACHS	529,260.	0.	529,260.	529,260.	
TO PART I, LINE 4	529,260.	0.	529,260.	529,260.	

FORM 990-PF

OTHER INCOME

STATEMENT 3

DESCRIPTION	(A) REVENUE PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME
MISCELLANEOUS INCOME	0.	-48,519.	
GOLDMAN SACHS	2,507.	2,507.	
TOTAL TO FORM 990-PF, PART I, LINE 11	2,507.	-46,012.	

FORM 990-PF

LEGAL FEES

STATEMENT 4

DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
LEGAL FEES	3,746.	0.		3,746.
TO FM 990-PF, PG 1, LN 16A	3,746.	0.		3,746.

FORM 990-PF

ACCOUNTING FEES

STATEMENT 5

DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
ACCOUNTING FEES	35,616.	0.		35,616.
TO FORM 990-PF, PG 1, LN 16B	35,616.	0.		35,616.

FORM 990-PF

OTHER PROFESSIONAL FEES

STATEMENT 6

DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
ACCOUNT MANAGEMENT FEES -				
GOLDMAN SACHS	156,704.	156,704.		0.
CONSULTING FEES	83,212.	0.		83,212.
TO FORM 990-PF, PG 1, LN 16C	239,916.	156,704.		83,212.

FORM 990-PF

TAXES

STATEMENT 7

DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
PAYROLL TAX	26,338.	0.		26,338.
PROVISION FOR TAXES	61,369.	0.		0.
MN FILING FEE	25.	0.		25.
TO FORM 990-PF, PG 1, LN 18	87,732.	0.		26,363.

FORM 990-PF

OTHER EXPENSES

STATEMENT 8

DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
TECHNOLOGY EXPENSE	35,894.	0.		35,894.
INSURANCE	6,241.	0.		6,241.
UTILITIES	584.	0.		584.
TELEPHONE & FAX EXPENSE	4,628.	0.		4,628.
OFFICE SUPPLIES	2,830.	0.		2,830.
POSTAGE & DELIVERY	198.	0.		198.
PUBLIC RELATIONS	38,155.	0.		38,155.
DUES & SUBSCRIPTIONS	1,922.	0.		1,922.
MEALS & ENTERTAINMENT	597.	0.		597.
BANK FEES	315.	0.		315.
MISCELLANEOUS EXPENSES	-2,197.	0.		0.
TO FORM 990-PF, PG 1, LN 23	89,167.	0.		91,364.

FORM 990-PF

U.S. AND STATE/CITY GOVERNMENT OBLIGATIONS

STATEMENT 9

DESCRIPTION	U.S. GOV'T	OTHER GOV'T	BOOK VALUE	FAIR MARKET VALUE
U.S. TREASURY NOTE 0.625000% 05/15/2030 MN OFF THE RUN	X		39,723.	39,138.
U.S. TREASURY NOTE 0.625000% 05/15/2030 MN OFF THE RUN	X		506,573.	499,008.
U.S. TREASURY NOTE 0.625000% 08/15/2030 FA OFF THE RUN	X		437,783.	430,040.
U.S. TREASURY NOTE 0.625000% 11/30/2027 MN ON THE RUN	X		64,927.	65,024.
U.S. TREASURY NOTE 0.625000% 11/30/2027 MN ON THE RUN	X		159,651.	160,059.
U.S. TREASURY NOTE 2.000000% 01/15/2021 JJ ON THE RUN	X		305,227.	307,995.
U.S. TREASURY NOTE 2.875000% 08/15/2028 FA OFF THE RUN	X		522,280.	527,611.
TOTAL U.S. GOVERNMENT OBLIGATIONS			2,036,164.	2,028,875.
TOTAL STATE AND MUNICIPAL GOVERNMENT OBLIGATIONS				
TOTAL TO FORM 990-PF, PART II, LINE 10A			2,036,164.	2,028,875.

DESCRIPTION	BOOK VALUE	FAIR MARKET VALUE
3M COMPANY CMN	4,123.	4,370.
3M COMPANY CMN	12,693.	13,459.
ABBOTT LABORATORIES CMN	23,491.	25,511.
ABBOTT LABORATORIES CMN	7,566.	8,212.
ABBVIE INC CMN	22,612.	25,180.
ABBVIE INC CMN	7,220.	8,036.
ACCENTURE PLC CMN CLASS A	19,547.	21,942.
ACCENTURE PLC CMN CLASS A	6,284.	7,053.
ADOBE INC CMN	28,935.	32,008.
ADOBE INC CMN	9,032.	10,002.
ADVANCED MICRO DEVICES, INC. CMN	4,114.	4,586.
ADVANCED MICRO DEVICES, INC. CMN	12,835.	14,307.
AES CORP. CMN	495.	658.
AES CORP. CMN	1,538.	2,045.
AFLAC INCORPORATED CMN	1,086.	1,290.
AFLAC INCORPORATED CMN	3,409.	4,047.
AGILENT TECHNOLOGIES, INC. CMN	3,902.	4,740.
AGILENT TECHNOLOGIES, INC. CMN	1,268.	1,540.
AGREE REALTY CORPORATION CMN	30,750.	32,726.
AIR PRODUCTS & CHEMICALS INC CMN	2,880.	2,746.
AIR PRODUCTS & CHEMICALS INC CMN	8,397.	7,962.
AKAMAI TECHNOLOGIES, INC. CMN	756.	735.
AKAMAI TECHNOLOGIES, INC. CMN	2,267.	2,205.

ALAMO GROUP INC. CMN	27,541.	49,662.
ALASKA AIR GROUP INC(DEL HLDG) CMN	621.	884.
ALASKA AIR GROUP INC(DEL HLDG) CMN	181.	260.
ALCON, INC. CMN	10,314.	25,468.
ALEXANDRIA REAL ESTATE EQUITIES, INC.	867.	897.
ALEXANDRIA REAL ESTATE EQUITIES, INC.	2,601.	2,690.
ALEXION PHARMACEUTICALS, INC. CMN	1,024.	1,406.
ALEXION PHARMACEUTICALS, INC. CMN	3,298.	4,531.
ALLEGIAN'T TRAVEL COMPANY CMN	36,519.	45,985.
ALLSTATE CORPORATION COMMON STOCK	4,011.	4,639.
ALLSTATE CORPORATION COMMON STOCK	1,345.	1,546.
ALPHABET INC. CMN CLASS A	19,711.	22,784.
ALPHABET INC. CMN CLASS A	60,585.	70,106.
ALPHABET INC. CMN CLASS C	18,216.	21,023.
ALPHABET INC. CMN CLASS C	59,143.	68,323.
AMAZON.COM INC CMN	57,056.	58,625.
AMAZON.COM INC CMN	177,988.	182,388.
AMCOR PLC CMN	735.	765.
AMCOR PLC CMN	2,424.	2,519.
AMEREN CORPORATION CMN	891.	859.
AMEREN CORPORATION CMN	2,760.	2,654.
AMERICAN AIRLINES GROUP INC CMN	884.	1,104.
AMERICAN AIRLINES GROUP INC CMN	290.	363.
AMERICAN ELECTRIC POWER INC CMN	1,785.	1,832.
AMERICAN ELECTRIC POWER INC CMN	5,438.	5,579.
AMERICAN EXPRESS CO. CMN	2,731.	3,385.
AMERICAN EXPRESS CO. CMN	8,487.	10,519.
AMERICAN INTL GROUP, INC. CMN	1,139.	1,439.
AMERICAN INTL GROUP, INC. CMN	3,506.	4,430.
AMERICAN TOWER CORPORATION CMN	4,767.	4,288.
AMERICAN TOWER CORPORATION CMN	14,798.	13,315.
AMERICAN WATER WORKS CO, INC. CMN	3,224.	3,376.
AMERICAN WATER WORKS CO, INC. CMN	1,026.	1,074.
AMERIPRISE FINANCIAL, INC. CMN	3,498.	4,275.
AMERIPRISE FINANCIAL, INC. CMN	1,105.	1,360.
AMERIS BANCORP CMN	48,237.	56,566.
AMERISAFE, INC CMN	29,417.	37,674.
AMERISOURCEBERGEN CORPORATION CMN	1,840.	1,857.
AMERISOURCEBERGEN CORPORATION CMN	581.	587.
AMGEN INC. CMN	18,964.	17,934.
AMGEN INC. CMN	6,080.	5,748.
ANALOG DEVICES, INC. CMN	5,750.	7,239.
ANALOG DEVICES, INC. CMN	1,877.	2,364.
ANTHEM, INC. CMN	3,114.	3,532.
ANTHEM, INC. CMN	9,666.	10,917.
AON PUBLIC LIMITED COMPANY CMN	1,967.	2,113.
AON PUBLIC LIMITED COMPANY CMN	6,103.	6,549.
APPLE INC. CMN	78,475.	90,893.
APPLE INC. CMN	244,677.	283,293.
APPLIED MATERIALS INC CMN	2,600.	3,366.
APPLIED MATERIALS INC CMN	8,135.	10,529.
APTIV PLC CMN	970.	1,433.
APTIV PLC CMN	3,086.	4,560.
ARCHER-DANIELS-MIDLAND COMPANY CMN	1,065.	1,210.
ARCHER-DANIELS-MIDLAND COMPANY CMN	3,285.	3,730.
ASSURANT, INC. CMN	249.	272.
ASSURANT, INC. CMN	872.	954.
AT&T INC. CMN	28,164.	27,149.

AT&T INC. CMN	9,012.	8,686.
ATRICURE, INC CMN	28,588.	54,390.
AUTODESK, INC. CMN	6,931.	8,855.
AUTODESK, INC. CMN	2,151.	2,748.
AVALONBAY COMMUNITIES INC CMN	3,099.	3,240.
AVALONBAY COMMUNITIES INC CMN	932.	972.
AVIENT COR CMN	62,204.	74,668.
BAKER HUGHES CO CMN	1,367.	1,710.
BAKER HUGHES CO CMN	433.	542.
BALCHEM CORPORATION CMN	27,169.	49,794.
BALL CORPORATION CMN	1,067.	1,305.
BALL CORPORATION CMN	3,277.	4,007.
BANK OF AMERICA CORP CMN	26,446.	30,947.
BANK OF AMERICA CORP CMN	8,496.	9,942.
BAXTER INTERNATIONAL INC CMN	1,758.	1,690.
BAXTER INTERNATIONAL INC CMN	5,607.	5,393.
BECTON, DICKINSON AND COMPANY CMN	9,882.	9,508.
BECTON, DICKINSON AND COMPANY CMN	3,121.	3,003.
BEST BUY CO INC CMN	1,103.	1,003.
BEST BUY CO INC CMN	3,319.	3,010.
BIOGEN INC. CMN	6,072.	5,142.
BIOGEN INC. CMN	2,024.	1,714.
BLACKROCK, INC. CMN	4,144.	5,051.
BLACKROCK, INC. CMN	11,841.	14,431.
BOOKING HOLDINGS INC. CMN	3,506.	4,455.
BOOKING HOLDINGS INC. CMN	8,765.	11,136.
BOOT BARN HOLDINGS, INC. CMN	24,920.	33,561.
BORGWARNER INC. CMN	372.	348.
BORGWARNER INC. CMN	1,118.	1,043.
BOSTON PROPERTIES, INC. COMMON STOCK	1,812.	2,006.
BOSTON PROPERTIES, INC. COMMON STOCK	604.	669.
BOSTON SCIENTIFIC CORP. COMMON STOCK	2,400.	2,193.
BOSTON SCIENTIFIC CORP. COMMON STOCK	7,514.	6,866.
BRISTOL-MYERS SQUIBB COMPANY CMN	6,099.	6,002.
BRISTOL-MYERS SQUIBB COMPANY CMN	19,061.	18,756.
BROOKS AUTOMATION, INC. CMN	40,390.	37,318.
BROWN FORMAN CORP CL B CMN CLASS B	1,661.	1,831.
BROWN FORMAN CORP CL B CMN CLASS B	504.	557.
CACI INTERNATIONAL INC CMN CLASS A	28,497.	37,400.
CALVERT HIGH YIELD BOND FUND CLASS I SHARES	155,000.	158,502.
CALVERT HIGH YIELD BOND FUND CLASS I SHARES	1,790,000.	1,831,285.
CAMPBELL SOUP CO CMN	1,423.	1,354.
CAMPBELL SOUP CO CMN	457.	435.
CAPITAL ONE FINANCIAL CORP CMN	1,345.	1,977.
CAPITAL ONE FINANCIAL CORP CMN	4,283.	6,228.
CARDINAL HEALTH, INC. CMN	680.	703.
CARDINAL HEALTH, INC. CMN	2,099.	2,162.
CARMAX, INC. CMN	2,218.	1,984.
CARMAX, INC. CMN	739.	661.
CARNIVAL CORPORATION CMN	497.	650.
CARNIVAL CORPORATION CMN	1,002.	1,473.
CASTLE BIOSCIENCES INC CMN	19,415.	21,488.
CATERPILLAR INC (DELAWARE) CMN	3,191.	4,186.
CATERPILLAR INC (DELAWARE) CMN	10,015.	13,105.
CATHAY GENERAL BANCORP CMN	47,937.	47,287.
CBOE GLOBAL MARKETS, INC CMN	450.	466.
CBOE GLOBAL MARKETS, INC CMN	1,258.	1,304.
CBRE GROUP, INC. CMN CLASS A	2,084.	2,885.

CBRE GROUP, INC. CMN CLASS A	680.	941.
CENTRAL GARDEN & PET CO CMN	11,097.	10,849.
CENTRAL GARDEN & PET COMPANY CMN CLASS A NON VOTING SHARES	45,880.	50,317.
CERENCE, INC. CMN	25,249.	34,666.
CHARLES SCHWAB CORPORATION CMN	2,184.	3,288.
CHARLES SCHWAB CORPORATION CMN	7,374.	10,979.
CHUBB LIMITED CMN	2,508.	3,094.
CHUBB LIMITED CMN	7,785.	9,591.
CHURCH & DWIGHT CO., INC. CMN	2,874.	2,617.
CHURCH & DWIGHT CO., INC. CMN	958.	872.
CHURCHILL DOWNS INCORPORATED CMN	16,890.	42,014.
CHUYS HLDGS INC CMN	18,879.	19,391.
CIGNA CORP CMN	8,913.	10,201.
CIGNA CORP CMN	2,901.	3,331.
CISCO SYSTEMS, INC. CMN	23,713.	25,239.
CISCO SYSTEMS, INC. CMN	7,610.	8,100.
CITIGROUP INC. CMN	14,173.	17,018.
CITIGROUP INC. CMN	4,570.	5,488.
CITIZENS FINANCIAL GROUP, INC. CMN	1,501.	2,110.
CITIZENS FINANCIAL GROUP, INC. CMN	483.	679.
CLOROX CO (THE) (DELAWARE) CMN	1,134.	1,010.
CLOROX CO (THE) (DELAWARE) CMN	3,629.	3,231.
COCA-COLA COMPANY (THE) CMN	24,698.	28,078.
COCA-COLA COMPANY (THE) CMN	7,960.	9,049.
COHEN & STEERS, INC. CMN	24,769.	52,382.
COLGATE-PALMOLIVE CO CMN	2,855.	3,164.
COLGATE-PALMOLIVE CO CMN	8,799.	9,748.
COMCAST CORPORATION CMN CLASS A VOTING	8,452.	10,166.
COMCAST CORPORATION CMN CLASS A VOTING	26,313.	31,650.
COMERICA INCORPORATED CMN	204.	283.
COMERICA INCORPORATED CMN	652.	905.
COMPASS MINERALS INTL, INC. CMN	31,711.	27,651.
CONAGRA BRANDS INC CMN	2,466.	2,357.
CONAGRA BRANDS INC CMN	796.	761.
CORTEVA, INC. CMN	2,694.	3,756.
CORTEVA, INC. CMN	890.	1,239.
COVETRUS INC CMN	50,675.	58,946.
CRYOLIFE, INC. CMN	37,833.	39,476.
CRYOPORT, INC. CMN	13,985.	33,919.
CSX CORPORATION CMN	2,480.	2,995.
CSX CORPORATION CMN	7,584.	9,166.
CUMMINS INC COMMON STOCK	3,999.	4,315.
CUMMINS INC COMMON STOCK	1,263.	1,363.
CVS HEALTH CORP CMN	11,485.	12,089.
CVS HEALTH CORP CMN	3,629.	3,825.
D.R. HORTON, INC. CMN	1,027.	965.
D.R. HORTON, INC. CMN	3,299.	3,101.
DAVITA INC CMN	259.	352.
DAVITA INC CMN	949.	1,291.
DEERE & COMPANY CMN	2,775.	3,777.
DEERE & COMPANY CMN	8,169.	11,332.
DELTA AIR LINES, INC. CMN	827.	1,166.
DELTA AIR LINES, INC. CMN	2,565.	3,619.
DESCARTES SYSTEMS GRP (THE) CMN	13,882.	25,439.
DIGITAL REALTY TRUST, INC. CMN	1,722.	1,547.
DIGITAL REALTY TRUST, INC. CMN	5,467.	4,922.
DISCOVER FINANCIAL SERVICES CMN	2,314.	3,983.

DISCOVER FINANCIAL SERVICES CMN	736.	1,267.
DOMINION ENERGY INC CMN	2,833.	2,707.
DOMINION ENERGY INC CMN	8,969.	8,573.
DOW INC. CMN	1,429.	1,776.
DOW INC. CMN	4,408.	5,495.
DTE ENERGY COMPANY CMN	936.	980.
DTE ENERGY COMPANY CMN	2,921.	3,062.
DUKE ENERGY CORPORATION CMN	2,561.	2,838.
DUKE ENERGY CORPORATION CMN	7,930.	8,790.
DUKE REALTY CORPORATION CMN	619.	640.
DUKE REALTY CORPORATION CMN	1,858.	1,919.
DUPONT DE NEMOURS INC CMN	1,841.	2,276.
DUPONT DE NEMOURS INC CMN	5,696.	7,040.
DXC TECHNOLOGY COMPANY CMN	685.	876.
DXC TECHNOLOGY COMPANY CMN	222.	283.
EASTMAN CHEMICAL COMPANY CMN	1,231.	1,716.
EASTMAN CHEMICAL COMPANY CMN	446.	606.
EATON CORP PLC CMN	1,715.	2,042.
EATON CORP PLC CMN	5,350.	6,367.
EBAY INC. CMN	1,606.	1,407.
EBAY INC. CMN	5,030.	4,422.
ECOLAB INC. CMN	6,235.	6,939.
ECOLAB INC. CMN	1,949.	2,168.
EDWARDS LIFESCIENCES CORPORATI CMN	6,437.	7,481.
EDWARDS LIFESCIENCES CORPORATI CMN	2,040.	2,372.
ELI LILLY & CO CMN	5,152.	5,741.
ELI LILLY & CO CMN	16,062.	17,897.
EMERGENT BIOSOLUTIONS INC. CMN	50,025.	57,344.
EMERSON ELECTRIC CO. CMN	1,799.	2,090.
EMERSON ELECTRIC CO. CMN	5,539.	6,430.
ENDAVA PLC ADR CMN	62,229.	71,761.
ENERGY CORPORATION CMN	2,711.	2,696.
ENERGY CORPORATION CMN	900.	899.
EQUINIX, INC. REIT	3,088.	2,857.
EQUINIX, INC. REIT	9,245.	8,570.
EQUITY RESIDENTIAL CMN	885.	958.
EQUITY RESIDENTIAL CMN	2,659.	2,874.
ESSEX PROPERTY TRUST INC CMN	1,903.	2,155.
ESSEX PROPERTY TRUST INC CMN	634.	718.
ESTEE LAUDER COS INC CL-A CMN CLASS A	6,630.	8,252.
ESTEE LAUDER COS INC CL-A CMN CLASS A	2,138.	2,662.
EVERSOURCE ENERGY CMN	4,015.	3,979.
EVERSOURCE ENERGY CMN	1,303.	1,298.
EXELON CORPORATION CMN	4,701.	5,320.
EXELON CORPORATION CMN	1,529.	1,731.
EXPEDITORS INTERNATIONAL OF WA CMN	519.	571.
EXPEDITORS INTERNATIONAL OF WA CMN	1,557.	1,712.
FACEBOOK, INC. CMN CLASS A	26,905.	28,135.
FACEBOOK, INC. CMN CLASS A	83,527.	87,411.
FEDERAL RLTY INVT TR SBI CMN	247.	259.
FEDERAL RLTY INVT TR SBI CMN	907.	948.
FEDEX CORPORATION CMN	2,326.	2,856.
FEDEX CORPORATION CMN	6,649.	8,308.
FIFTH THIRD BANCORP CMN	625.	835.
FIFTH THIRD BANCORP CMN	1,914.	2,561.
FIRST REPUBLIC BANK CMN SERIES	2,650.	3,379.
FIRST REPUBLIC BANK CMN SERIES	809.	1,029.
FIVE BELOW INC CMN	9,520.	48,120.

GEORGE FAMILY FOUNDATION

41-1730855

FLOWERVE CORPORATION CMN	185.	222.
FLOWERVE CORPORATION CMN	586.	704.
FMC CORPORATION CMN	545.	577.
FMC CORPORATION CMN	1,853.	1,962.
FORD MOTOR COMPANY CMN	3,869.	4,799.
FORD MOTOR COMPANY CMN	1,222.	1,521.
FORTUNE BRANDS HOME & SECURITY CMN	514.	514.
FORTUNE BRANDS HOME & SECURITY CMN	1,456.	1,457.
FRANKLIN RESOURCES INC CMN	1,240.	1,440.
FRANKLIN RESOURCES INC CMN	392.	455.
FREEPORT-MCMORAN INC CMN	860.	1,587.
FREEPORT-MCMORAN INC CMN	2,750.	5,048.
GAP INC CMN	123.	162.
GAP INC CMN	400.	525.
GENERAL ELECTRIC CO CMN	2,416.	4,032.
GENERAL ELECTRIC CO CMN	7,519.	12,550.
GENERAL MILLS INC CMN	1,671.	1,529.
GENERAL MILLS INC CMN	5,257.	4,822.
GENERAL MOTORS COMPANY CMN	1,665.	2,290.
GENERAL MOTORS COMPANY CMN	5,072.	7,037.
GENUINE PARTS CO. CMN	565.	607.
GENUINE PARTS CO. CMN	1,696.	1,822.
GILEAD SCIENCES CMN	3,661.	3,088.
GILEAD SCIENCES CMN	11,467.	9,671.
GLACIER BANCORP INC (NEW) CMN	38,266.	59,813.
GLOBE LIFE INC CMN	334.	380.
GLOBE LIFE INC CMN	918.	1,045.
GLOBUS MEDICAL INC CMN CLASS A	23,075.	69,394.
GOLDMAN SACHS BANK USA DEPOSIT (BDA)	7,220.	7,220.
GOLDMAN SACHS BANK USA DEPOSIT (BDA)	54,559.	54,560.
GOLDMAN SACHS BANK USA DEPOSIT (BDA)	14,505.	14,505.
GOLDMAN SACHS BANK USA DEPOSIT (BDA)	24,417.	24,417.
GOLDMAN SACHS BANK USA DEPOSIT (BDA)	2,585.	2,585.
GOLDMAN SACHS BANK USA DEPOSIT (BDA) (*BDANOW)	3,922.	3,922.
GOLDMAN SACHS GROUP, INC.(THE) CMN	1,847,369.	5,959,846.
GRAND CANYON EDUCATION, INC. CMN	25,847.	68,901.
GS FINANCIAL SQUARE TREASURY SOLUTIONS FUND	1.	1.
HAEMONETICS CORPORATION CMN	35,222.	40,375.
HALLIBURTON COMPANY CMN	1,958.	2,230.
HALLIBURTON COMPANY CMN	616.	699.
HALOZYME THERAPEUTICS, INC. CMN	25,751.	38,439.
HANESBRANDS INC. CMN	222.	204.
HANESBRANDS INC. CMN	697.	642.
HARTFORD FINANCIAL SRVCS GROUP CMN	2,041.	2,416.
HARTFORD FINANCIAL SRVCS GROUP CMN	665.	789.
HASBRO, INC. CMN	1,333.	1,590.
HASBRO, INC. CMN	472.	561.
HEALTH EQUITY, INC. CMN	37,704.	51,585.
HEALTHPEAK PROPERTIES INC CMN	687.	756.
HEALTHPEAK PROPERTIES INC CMN	2,143.	2,358.
HEARTLAND EXPRESS INC CMN	29,198.	31,675.
HELEN OF TROY LTD (NEW) CMN	17,563.	36,661.
HELIOS TECHNOLOGIES INC. CMN	40,614.	52,011.
HEWLETT PACKARD ENTERPRISE CO CMN	511.	646.
HEWLETT PACKARD ENTERPRISE CO CMN	1,599.	2,023.
HILTON WORLDWIDE HOLDINGS INC. CMN	2,974.	3,894.
HILTON WORLDWIDE HOLDINGS INC. CMN	935.	1,224.
HOLLYFRONTIER CORP CMN	451.	439.

HOLLYFRONTIER CORP CMN	159.	155.
HOLOGIC INCORPORATED CMN	749.	801.
HOLOGIC INCORPORATED CMN	2,378.	2,549.
HORACE MANN EDUCATORS CORP CMN	53,609.	53,181.
HORMEL FOODS CORPORATION CMN	524.	466.
HORMEL FOODS CORPORATION CMN	1,678.	1,492.
HOST HOTELS & RESORTS INC CMN	1,046.	1,404.
HOST HOTELS & RESORTS INC CMN	338.	454.
HOULIHAN LOKEY, INC. CMN	32,818.	47,801.
HP INC. CMN	3,267.	4,511.
HP INC. CMN	1,077.	1,487.
HUMANA INC. CMN	2,520.	2,465.
HUMANA INC. CMN	7,543.	7,396.
HUNTINGTON BANCSHARES INCORPOR CMN	1,360.	1,776.
HUNTINGTON BANCSHARES INCORPOR CMN	430.	562.
ICF INTERNATIONAL INC CMN	32,287.	42,969.
ICU MEDICAL INC CMN	7,567.	28,098.
IDACORP, INC. CMN	35,496.	43,790.
IHS MARKIT LTD CMN	4,174.	4,581.
IHS MARKIT LTD CMN	1,309.	1,437.
ILLINOIS TOOL WORKS CMN	2,359.	2,460.
ILLINOIS TOOL WORKS CMN	7,470.	7,791.
ILLUMINA, INC CMN	2,125.	2,220.
ILLUMINA, INC CMN	6,729.	7,030.
INTEGRA LIFESCIENCES HOLDING CORPORATION	40,242.	48,106.
INTEL CORPORATION CMN	8,903.	9,067.
INTEL CORPORATION CMN	27,513.	27,999.
INTERPUBLIC GROUP COS CMN	279.	353.
INTERPUBLIC GROUP COS CMN	873.	1,105.
INTL BUSINESS MACHINES CORP CMN	14,804.	14,980.
INTL BUSINESS MACHINES CORP CMN	4,727.	4,783.
INTL.FLAVORS & FRAGRANCE CMN	493.	438.
INTL.FLAVORS & FRAGRANCE CMN	1,725.	1,535.
INVESCO LTD. CMN	276.	453.
INVESCO LTD. CMN	871.	1,429.
IRON MOUNTAIN INCORPORATED CMN	1,122.	1,114.
IRON MOUNTAIN INCORPORATED CMN	364.	361.
ISHARES MSCI EAFE ETF	167,627.	220,777.
ISHARES RUSSELL 2000 ETF	191,990.	341,929.
J. M. SMUCKER COMPANY (THE) CMN	563.	578.
J. M. SMUCKER COMPANY (THE) CMN	1,589.	1,618.
JOHNSON & JOHNSON CMN	16,688.	17,627.
JOHNSON & JOHNSON CMN	51,850.	54,768.
JOHNSON CONTROLS INTERNATIONAL CMN	1,305.	1,497.
JOHNSON CONTROLS INTERNATIONAL CMN	4,081.	4,679.
JPMORGAN CHASE & CO CMN	40,374.	51,463.
JPMORGAN CHASE & CO CMN	12,960.	16,519.
KANSAS CITY SOUTHERN CMN	738.	818.
KANSAS CITY SOUTHERN CMN	2,215.	2,455.
KELLOGG COMPANY CMN	2,362.	2,116.
KELLOGG COMPANY CMN	767.	685.
KEYCORP CMN	1,618.	2,133.
KEYCORP CMN	523.	689.
KEYSIGHT TECHNOLOGIES, INC. CMN	718.	925.
KEYSIGHT TECHNOLOGIES, INC. CMN	2,360.	3,038.
KIMBERLY-CLARK CORPORATION CMN	2,355.	2,039.
KIMBERLY-CLARK CORPORATION CMN	7,248.	6,251.
KIMCO REALTY CORPORATION CMN	252.	315.

KIMCO REALTY CORPORATION CMN	768.	961.
KINDER MORGAN INC CMN CLASS P	1,141.	1,080.
KINDER MORGAN INC CMN CLASS P	3,605.	3,418.
KROGER COMPANY CMN	3,703.	3,271.
KROGER COMPANY CMN	1,188.	1,048.
L BRANDS, INC. CMN	288.	372.
L BRANDS, INC. CMN	893.	1,153.
LABORATORY CORPORATION OF AMER 2.3% 12/01/2024		
USD SR LIEN	10,492.	10,631.
LAM RESEARCH CORPORATION CMN	2,275.	2,841.
LAM RESEARCH CORPORATION CMN	7,510.	9,471.
LAS VEGAS SANDS CORP. CMN	2,100.	2,622.
LAS VEGAS SANDS CORP. CMN	668.	834.
LHC GROUP, INC. CMN	21,792.	48,424.
LINCOLN NATL.CORP.INC. CMN	338.	453.
LINCOLN NATL.CORP.INC. CMN	1,052.	1,409.
LINDE PLC CMN	17,386.	18,446.
LINDE PLC CMN	5,466.	5,797.
LITHIA MOTORS INC CL-A CMN CLASS A	26,161.	87,801.
LOEWS CORPORATION CMN	1,137.	1,396.
LOEWS CORPORATION CMN	367.	450.
LOWES COMPANIES INC CMN	16,001.	16,212.
LOWES COMPANIES INC CMN	5,069.	5,136.
LUMEN TECHNOLOGIES, INC. CMN	1,329.	1,199.
LUMEN TECHNOLOGIES, INC. CMN	432.	390.
MACOM TECHNOLOGY SOLUTIONS CMN	42,481.	71,552.
MARATHON PETROLEUM CORPORATION CMN	3,350.	3,598.
MARATHON PETROLEUM CORPORATION CMN	1,076.	1,158.
MARRIOTT INTERNATIONAL, INC CMN CLASS A	1,053.	1,451.
MARRIOTT INTERNATIONAL, INC CMN CLASS A	3,350.	4,617.
MARSH & MCLENNAN CO INC CMN	2,447.	2,457.
MARSH & MCLENNAN CO INC CMN	7,574.	7,605.
MASCO CORPORATION CMN	577.	549.
MASCO CORPORATION CMN	1,846.	1,758.
MASTERCARD INCORPORATED CMN CLASS A	12,554.	13,564.
MASTERCARD INCORPORATED CMN CLASS A	38,978.	42,119.
MC DONALDS CORP CMN	6,689.	6,867.
MC DONALDS CORP CMN	20,682.	21,243.
MCCORMICK & CO NON VTG SHRS CMN	1,012.	959.
MCCORMICK & CO NON VTG SHRS CMN	3,035.	2,878.
MCKESSON CORPORATION CMN	1,091.	1,220.
MCKESSON CORPORATION CMN	3,424.	3,835.
MEDPACE HOLDINGS, INC. CMN	43,010.	49,834.
MEDTRONIC PUBLIC LIMITED COMPA CMN	5,920.	6,819.
MEDTRONIC PUBLIC LIMITED COMPA CMN	18,364.	21,164.
MERCK & CO., INC. CMN	28,394.	27,621.
MERCK & CO., INC. CMN	9,072.	8,822.
MERIDIAN BANCORP INC. CMN	25,819.	21,316.
METLIFE, INC. CMN	4,124.	4,977.
METLIFE, INC. CMN	1,323.	1,596.
METTLER-TOLEDO INTL CMN	2,879.	3,419.
METTLER-TOLEDO INTL CMN	960.	1,140.
MGM RESORTS INTERNATIONAL CMN	1,176.	1,733.
MGM RESORTS INTERNATIONAL CMN	385.	567.
MICRON TECHNOLOGY, INC. CMN	6,710.	11,127.
MICRON TECHNOLOGY, INC. CMN	2,125.	3,533.
MICROSOFT CORPORATION CMN	210,999.	223,310.
MICROSOFT CORPORATION CMN	67,662.	71,619.

GEORGE FAMILY FOUNDATION

41-1730855

MID-AMERICA APT CMNTYS INC CMN	580.	633.
MID-AMERICA APT CMNTYS INC CMN	1,740.	1,900.
MINERALS TECHNOLOGIES INC. CMN	35,816.	39,384.
MOHAWK INDUSTRIES INC COMMON STOCK	743.	1,128.
MOHAWK INDUSTRIES INC COMMON STOCK	284.	423.
MOLSON COORS BEVERAGE CO CMN CLASS B	299.	362.
MOLSON COORS BEVERAGE CO CMN CLASS B	896.	1,085.
MONDELEZ INTERNATIONAL, INC. CMN	10,683.	11,110.
MONDELEZ INTERNATIONAL, INC. CMN	3,448.	3,586.
MOODY'S CORPORATION CMN	2,266.	2,322.
MOODY'S CORPORATION CMN	6,804.	6,966.
MORGAN STANLEY CMN	3,379.	4,454.
MORGAN STANLEY CMN	10,524.	13,980.
MOSAIC COMPANY (THE) CMN	839.	1,081.
MOSAIC COMPANY (THE) CMN	268.	345.
MSCI INC. CMN	1,447.	1,786.
MSCI INC. CMN	3,978.	4,912.
NASDAQ INC. CMN	782.	796.
NASDAQ INC. CMN	2,346.	2,389.
NATIONAL HEALTH INVESTORS, INC CMN	35,606.	41,461.
NEWMONT CORP CMN	7,357.	6,468.
NEWMONT CORP CMN	2,385.	2,096.
NEWS CORPORATION CMN CLASS A	227.	270.
NEWS CORPORATION CMN CLASS A	696.	827.
NEWS CORPORATION CMN CLASS B	222.	231.
NEXTERA ENERGY, INC. CMN	5,937.	6,481.
NEXTERA ENERGY, INC. CMN	18,388.	20,059.
NIELSEN HLDGS PLC CMN	247.	334.
NIELSEN HLDGS PLC CMN	757.	1,023.
NIKE CLASS-B CMN CLASS B	17,498.	23,343.
NIKE CLASS-B CMN CLASS B	5,609.	7,498.
NISOURCE INC. CMN	407.	390.
NISOURCE INC. CMN	1,270.	1,216.
NORFOLK SOUTHERN CORP CMN	7,111.	8,079.
NORFOLK SOUTHERN CORP CMN	2,292.	2,614.
NORTHERN TRUST CORP CMN	917.	1,032.
NORTHERN TRUST CORP CMN	2,829.	3,191.
NORTHWESTERN CORPORATION CMN	38,778.	49,972.
NORTONLIFELOCK IN CMN	566.	520.
NORTONLIFELOCK IN CMN	1,765.	1,621.
NOVANTA INC. CMN	38,047.	52,135.
NOVARTIS AG-ADR SPONSORED ADR CMN	74,113.	182,628.
NRG ENERGY, INC. CMN	353.	376.
NRG ENERGY, INC. CMN	1,059.	1,127.
NVIDIA CORPORATION CMN	13,357.	14,099.
NVIDIA CORPORATION CMN	40,454.	42,820.
OCEANFIRST FINANCIAL CORP CMN	20,718.	25,225.
OLLIE'S BARGAIN OUTLET HLDG INC CMN	28,612.	37,860.
ONEOK INC CMN	1,678.	2,226.
ONEOK INC CMN	549.	729.
OXFORD IND INC CMN	28,960.	28,497.
PACCAR INC CMN	3,988.	3,914.
PACCAR INC CMN	1,241.	1,218.
PACIFIC PREMIER BANCORP, INC CMN	60,480.	50,849.
PARKER-HANNIFIN CORP. CMN	3,757.	4,903.
PARKER-HANNIFIN CORP. CMN	1,252.	1,634.
PATRICK INDUSTRIES, INC. CMN	41,742.	58,439.
PAYLOCITY HOLDING CORPORATION CMN	23,931.	67,744.

PENTAIR PLC. CMN	1,024.	1,168.
PENTAIR PLC. CMN	326.	372.
PEPSICO, INC. CMN	25,220.	27,326.
PEPSICO, INC. CMN	8,131.	8,810.
PERFORMANCE FOOD GROUP COMPANY CMN	41,597.	68,749.
PERRIGO CO PLC CMN	274.	224.
PERRIGO CO PLC CMN	931.	760.
PFIZER INC. CMN	8,572.	8,687.
PFIZER INC. CMN	26,661.	27,020.
PGIM HIGH YIELD FUND CLASS Z	1,790,000.	1,846,879.
PGIM HIGH YIELD FUND CLASS Z	157,667.	162,613.
PHREESIA INC CMN	28,162.	55,942.
PINNACLE WEST CAPITAL CORP CMN	1,070.	1,119.
PINNACLE WEST CAPITAL CORP CMN	306.	320.
PNC FINANCIAL SERVICES GROUP, CMN	6,068.	8,195.
PNC FINANCIAL SERVICES GROUP, CMN	1,986.	2,682.
PPG INDUSTRIES, INC. CMN	1,189.	1,442.
PPG INDUSTRIES, INC. CMN	3,812.	4,615.
PPL CORPORATION CMN	2,851.	2,833.
PPL CORPORATION CMN	922.	916.
PRIMORIS SERVICES CORPORATION CMN	43,355.	48,699.
PROCTER & GAMBLE COMPANY (THE) CMN	14,232.	14,610.
PROCTER & GAMBLE COMPANY (THE) CMN	44,886.	46,055.
PROGYNY INC CMN	27,650.	44,594.
PROLOGIS INC CMN	3,231.	3,089.
PROLOGIS INC CMN	10,004.	9,567.
PROOFPOINT, INC. CMN	21,041.	37,513.
PRUDENTIAL FINANCIAL INC CMN	1,249.	1,405.
PRUDENTIAL FINANCIAL INC CMN	3,952.	4,450.
PUBLIC-SVC ENTERPRISE GROUP HOLDING CO	1,201.	1,283.
PUBLIC-SVC ENTERPRISE GROUP HOLDING CO	3,660.	3,906.
PULTEGROUP INC. CMN	511.	476.
PULTEGROUP INC. CMN	1,624.	1,514.
PVH CORP CMN	492.	845.
PVH CORP CMN	164.	282.
QTS REALTY TRUST, INC. CMN	41,532.	51,626.
QUALCOMM INC CMN	5,383.	7,312.
QUALCOMM INC CMN	16,823.	22,851.
QUEST DIAGNOSTICS INCORPORATED CMN	600.	596.
QUEST DIAGNOSTICS INCORPORATED CMN	2,034.	2,026.
RALPH LAUREN CORP CMN CLASS A	425.	622.
RALPH LAUREN CORP CMN CLASS A	142.	207.
RAPID7, INC. CMN	41,099.	65,456.
RBC BEARINGS INCORPORATED CMN	21,004.	60,874.
REGENCY CENTERS CORPORATION CMN	342.	369.
REGENCY CENTERS CORPORATION CMN	1,025.	1,108.
REGENERON PHARMACEUTICAL INC CMN	3,084.	2,416.
REGENERON PHARMACEUTICAL INC CMN	8,625.	6,764.
REGIONS FINANCIAL CORPORATION CMN	409.	570.
REGIONS FINANCIAL CORPORATION CMN	1,284.	1,790.
REPUBLIC SERVICES INC CMN	2,155.	2,321.
REPUBLIC SERVICES INC CMN	718.	774.
RITCHIE BROS. AUCTIONEERS INC CMN	21,788.	69,759.
ROCKWELL AUTOMATION INC CMN	3,721.	4,013.
ROCKWELL AUTOMATION INC CMN	1,167.	1,254.
ROGERS CORP CMN	9,986.	19,877.
ROSS STORES, INC CMN	1,457.	1,842.
ROSS STORES, INC CMN	4,560.	5,772.

ROYAL CARIBBEAN GROUP ISIN: LR0008862868	488.	598.
ROYAL CARIBBEAN GROUP ISIN: LR0008862868	1,452.	1,793.
RYMAN HOSPITALITY PPTYS INC CMN	35,090.	27,782.
S&P GLOBAL INC. CMN	3,922.	3,616.
S&P GLOBAL INC. CMN	12,137.	11,177.
SALESFORCE.COM, INC CMN	23,923.	26,926.
SALESFORCE.COM, INC CMN	7,719.	8,679.
SCHLUMBERGER LTD CMN	3,780.	4,150.
SCHLUMBERGER LTD CMN	1,201.	1,317.
SEACOAST BANKING CORPORATION O CMN	51,387.	58,900.
SEAGATE TECHNOLOGY HOLDINGS PU CMN	404.	564.
SEAGATE TECHNOLOGY HOLDINGS PU CMN	1,302.	1,817.
SEMPRA ENERGY CMN	1,686.	1,670.
SEMPRA ENERGY CMN	5,178.	5,138.
SHYFT GROUP, INC. (THE) CMN	14,465.	17,340.
SILGAN HOLDINGS INC CMN	14,666.	24,176.
SILICON LABORATORIES INC. CMN	40,766.	65,835.
SIMON PROPERTY GROUP INC CMN	2,932.	3,723.
SIMON PROPERTY GROUP INC CMN	955.	1,212.
SITEONE LANDSCAPE SUPPLY, INC. CMN	12,132.	34,105.
SKYLINE CHAMPION CORPORATION CMN	50,334.	58,941.
SL GREEN REALTY CORP CMN	141.	185.
SL GREEN REALTY CORP CMN	516.	677.
SOUTHWEST AIRLINES CO CMN	2,719.	3,682.
SOUTHWEST AIRLINES CO CMN	857.	1,165.
SPDR S&P 500 ETF TRUST	2,735,462.	3,039,349.
SPDR S&P 500 ETF TRUST	4,767,229.	9,886,988.
SPDR S&P 500 ETF TRUST	688,424.	1,157,168.
STAG INDUSTRIAL, INC. CMN	51,170.	66,967.
STANLEY BLACK & DECKER, INC. CMN	1,118.	1,250.
STANLEY BLACK & DECKER, INC. CMN	3,516.	3,928.
STARBUCKS CORP. CMN	12,171.	16,475.
STARBUCKS CORP. CMN	3,954.	5,349.
STATE STREET CORPORATION (NEW) CMN	1,239.	1,319.
STATE STREET CORPORATION (NEW) CMN	3,799.	4,032.
STIFEL FINANCIAL CORP CMN	35,124.	67,364.
SUPERNUS PHARMACEUTICALS, INC. CMN	33,317.	34,922.
SYNCHRONY FINANCIAL CMN	1,759.	2,499.
SYNCHRONY FINANCIAL CMN	560.	798.
SYNEOS HEALTH INC CMN	44,164.	69,424.
T. ROWE PRICE GROUP, INC. CMN	1,646.	1,817.
T. ROWE PRICE GROUP, INC. CMN	4,957.	5,450.
TAPESTRY, INC. CMN	602.	1,181.
TAPESTRY, INC. CMN	190.	373.
TARGET CORPORATION CMN	2,903.	3,707.
TARGET CORPORATION CMN	9,283.	11,828.
TE CONNECTIVITY LTD CMN	1,320.	1,695.
TE CONNECTIVITY LTD CMN	4,152.	5,327.
TECHNOLOGY SELECT INDEX 'SPDR'	25,049.	32,115.
TECHNOLOGY SELECT INDEX 'SPDR'	999,451.	1,952,250.
TEXAS INSTRUMENTS INC. CMN	16,594.	19,696.
TEXAS INSTRUMENTS INC. CMN	5,393.	6,401.
TEXAS ROADHOUSE, INC. CMN	30,400.	80,114.
THE BANK OF NY MELLON CORP CMN	1,519.	1,740.
THE BANK OF NY MELLON CORP CMN	5,106.	5,814.
THE HERSHEY COMPANY CMN	890.	914.
THE HERSHEY COMPANY CMN	2,957.	3,047.
THE HOME DEPOT, INC. CMN	41,172.	37,984.

THE HOME DEPOT, INC. CMN	13,246.	12,219.
THE KRAFT HEINZ CO CMN	3,248.	3,189.
THE KRAFT HEINZ CO CMN	994.	970.
THE TRAVELERS COMPANIES, INC CMN	3,825.	4,632.
THE TRAVELERS COMPANIES, INC CMN	1,159.	1,404.
THE WILLIAMS COMPANIES, INC. CMN	3,530.	3,168.
THE WILLIAMS COMPANIES, INC. CMN	1,139.	1,023.
TIFFANY & CO CMN	1,756.	1,840.
TIFFANY & CO CMN	502.	526.
TJX COMPANIES INC (NEW) CMN	9,436.	10,858.
TJX COMPANIES INC (NEW) CMN	3,027.	3,483.
TRANE TECHNOLOGIES PUBLIC LIMI CMN	3,700.	4,500.
TRANE TECHNOLOGIES PUBLIC LIMI CMN	1,194.	1,452.
TRUIST FINANCIAL CORPORATION CMN	6,819.	8,436.
TRUIST FINANCIAL CORPORATION CMN	2,209.	2,732.
TYSON FOODS INC CL-A CMN CLASS A	2,484.	2,513.
TYSON FOODS INC CL-A CMN CLASS A	764.	773.
U.S. BANCORP CMN	6,906.	8,791.
U.S. BANCORP CMN	2,216.	2,821.
UDR INC CMN	491.	538.
UDR INC CMN	1,507.	1,652.
UFP INDUSTRIES, INC. CMN	20,012.	63,605.
UNION PACIFIC CORP. CMN	17,460.	18,740.
UNION PACIFIC CORP. CMN	5,628.	6,038.
UNITED AIRLINES HOLDINGS INC CMN	1,389.	1,730.
UNITED AIRLINES HOLDINGS INC CMN	452.	562.
UNITED PARCEL SERVICE, INC. CLASS B COMMON STOCK	4,809.	5,052.
UNITED PARCEL SERVICE, INC. CLASS B COMMON STOCK	15,235.	15,998.
UNITED RENTALS, INC. CMN	1,791.	2,319.
UNITED RENTALS, INC. CMN	537.	696.
UNITEDHEALTH GROUP INCORPORATE CMN	40,360.	44,186.
UNITEDHEALTH GROUP INCORPORATE CMN	12,821.	14,027.
UNUM GROUP CMN	482.	596.
UNUM GROUP CMN	148.	184.
US ECOLOGY HOLDINGS INC CMN	33,346.	28,337.
VANGUARD FTSE EMERGING MKTS ETF	81,480.	94,858.
VARIAN MEDICAL SYSTEMS INC CMN	2,077.	2,100.
VARIAN MEDICAL SYSTEMS INC CMN	692.	700.
VENTAS, INC. CMN	2,095.	2,524.
VENTAS, INC. CMN	698.	841.
VERACYTE, INC. CMN	25,999.	44,682.
VERISK ANALYTICS, INC. CMN	1,090.	1,246.
VERISK ANALYTICS, INC. CMN	3,632.	4,152.
VERIZON COMMUNICATIONS, INC. CMN	10,350.	10,340.
VERIZON COMMUNICATIONS, INC. CMN	32,170.	32,136.
VF CORP CMN	2,606.	3,502.
VF CORP CMN	830.	1,110.
VIATRIS INC CMN	2,495.	2,923.
VIATRIS INC CMN	796.	937.
VIAVI SOLUTIONS, INC. CMN	41,217.	49,418.
W.W. GRAINGER INC CMN	2,111.	2,450.
W.W. GRAINGER INC CMN	704.	817.
WALGREENS BOOTS ALLIANCE, INC. CMN	3,953.	3,828.
WALGREENS BOOTS ALLIANCE, INC. CMN	1,277.	1,236.
WALT DISNEY COMPANY (THE) CMN	10,142.	14,132.
WALT DISNEY COMPANY (THE) CMN	31,087.	43,483.
WATERS CORPORATION COMMON STOCK	391.	495.
WATERS CORPORATION COMMON STOCK	1,564.	1,979.

GEORGE FAMILY FOUNDATION

41-1730855

WEC ENERGY GROUP, INC. CMN	1,198.	1,196.
WEC ENERGY GROUP, INC. CMN	3,777.	3,773.
WELLS FARGO & CO (NEW) CMN	13,785.	16,871.
WELLS FARGO & CO (NEW) CMN	4,432.	5,432.
WESTROCK COMPANY CMN	327.	479.
WESTROCK COMPANY CMN	1,042.	1,524.
WEYERHAEUSER COMPANY CMN	2,867.	3,319.
WEYERHAEUSER COMPANY CMN	927.	1,073.
WHIRLPOOL CORP. CMN	1,630.	1,624.
WHIRLPOOL CORP. CMN	546.	541.
WILLIS TOWERS WATSON PLC CMN	3,428.	3,591.
WILLIS TOWERS WATSON PLC CMN	1,008.	1,056.
WILLSCOT MOBILE MINI HOLDINGS CMN	17,663.	29,797.
WOLVERINE WORLD WIDE CMN	18,979.	29,469.
WPX ENERGY, INC. CMN	33,919.	34,230.
WYNN RESORTS, LIMITED CMN	1,086.	1,467.
WYNN RESORTS, LIMITED CMN	334.	451.
XCEL ENERGY INC. CMN	1,544.	1,476.
XCEL ENERGY INC. CMN	4,844.	4,630.
XEROX HOLDINGS CORP CMN	127.	164.
XEROX HOLDINGS CORP CMN	435.	563.
XYLEM INC. CMN	561.	713.
XYLEM INC. CMN	1,670.	2,138.
YUM BRANDS, INC. CMN	3,648.	4,234.
YUM BRANDS, INC. CMN	1,123.	1,303.
ZIMMER BIOMET HOLDINGS INC	1,250.	1,389.
ZIMMER BIOMET HOLDINGS INC	3,750.	4,167.

TOTAL TO FORM 990-PF, PART II, LINE 10B

21,978,087.

35,026,549.

DESCRIPTION	BOOK VALUE	FAIR MARKET VALUE
U.S. TREASURY NOTE 0.625000% 08/15/2030 FA OFF THE RUN	24,489.	24,434.
3M COMPANY 1.75% 02/14/2023 USD SR LIEN	423,381.	439,871.
BANK OF MONTREAL MTN 2.9% 03/26/2022 SR LIEN	374,048.	390,057.
BANK OF NOVA SCOTIA 2.0% 11/15/2022 USD SR LIEN	314,902.	326,096.
BB&T CORPORATION MTN 3.05% 06/20/2022 USD SR LIEN	424,987.	441,504.
BP CAP MARKETS AMERICA 2.75% 05/10/2023 USD SER * SR LIEN	15,326.	15,880.
CANADIAN IMPERIAL BANK 3.5% 09/13/2023 USD SER BKNT SR LIEN	49,914.	54,808.
CATERPILLAR FINL SERVICE MTN 3.15% 09/07/2021 SR LIEN	49,962.	51,465.
CVS HEALTH CORPORATION 3.35% 03/09/2021 SER 3YR SR LIEN	25,010.	25,398.
DOMINION ENERGY INC 3.3% 03/15/2025 USD SER A SR LIEN	424,324.	472,084.
DOWDUPONT INC. 4.205% 11/15/2023 USD SR LIEN	200,000.	221,723.
DOWDUPONT INC. 4.205% 11/15/2023 USD SR LIEN	26,257.	27,715.
ESTEE LAUDER CO INC 1.7% 05/10/2021 SR LIEN	474,886.	477,925.

GEORGE FAMILY FOUNDATION41-1730855

FISERV, INC. 2.75% 07/01/2024 USD SR LIEN	25,600.	27,189.
GLAXOSMITHKLINE CAPITAL PLC 2.85% 05/08/2022 USD SR LIEN	49,813.	51,922.
GLAXOSMITHKLINE CAPITAL PLC 3.375% 05/15/2023 USD SER 5Y SR LIEN	361,180.	376,485.
HONEYWELL INTERNATIONAL INC. 1.85% 11/01/2021 SR LIEN	224,989.	228,358.
HONEYWELL INTERNATIONAL INC. 1.85% 11/01/2021 SR LIEN	24,874.	25,373.
IBM CREDIT CORP 2.65% 02/05/2021 SR LIEN	399,804.	405,111.
JOHN DEERE CAPITAL CORPORATION MTN 3.125% 09/10/2021 SR LIEN	49,985.	51,493.
JPMORGAN CHASE & CO. HYBRID 04/01/2023 USD SR LIEN CPN 03/22/19 3.207%	50,000.	52,216.
KEYBANK NATIONAL ASSOCIATION 3.3% 02/01/2022 SER FXD SR LIEN	399,820.	418,296.
LAM RESEARCH CORPORATION 2.8% 06/15/2021 SR LIEN	451,318.	454,561.
M&T BANK CORPORATION 3.55% 07/26/2023 USD SR LIEN	49,962.	54,784.
MASTERCARD INC 2.0% 11/21/2021 SR LIEN	164,058.	167,753.
MCDONALD'S CORPORATION MTN 3.35% 04/01/2023 USD SR LIEN	49,829.	53,683.
MERCK & CO., INC. 2.4% 09/15/2022 USD SR LIEN	49,217.	52,041.
MITSUBISHI UFJ FIN GRP 2.193% 02/25/2025 USD SR LIEN	450,000.	478,834.
MITSUBISHI UFJ FINANCIAL GROUP 3.535% 07/26/2021 SR LIEN	50,000.	51,668.
MONDELEZ INTERNATIONAL HOLDING 2.0% 10/28/2021 PVT REGS SR LIEN	397,139.	406,314.
MOODY'S CORPORATION 2.625% 01/15/2023 USD SER WI SR LIEN	372,829.	395,795.
NATIONAL RURAL UTIL COOP MTN 2.3% 09/15/2022 USD SR LIEN	374,925.	389,397.
NEXTERA ENERGY CAPITAL HOLDING 2.9% 04/01/2022 SR LIEN	24,977.	25,979.
ORACLE CORPORATION 2.4% 09/15/2023 USD SR LIEN	395,447.	423,427.
ORACLE CORPORATION 2.5% 04/01/2025 USD SR LIEN	26,586.	27,025.
PACCAR FINANCIAL CORP MTN 0.35% 08/11/2023 USD SR LIEN	319,581.	320,231.
PACCAR FINANCIAL CORP MTN 0.35% 08/11/2023 USD SR LIEN	19,974.	20,014.
PAYPAL HOLDINGS, INC. 2.4% 10/01/2024 USD SR LIEN	20,285.	21,493.
PFIZER INC. 3.4% 05/15/2024 USD SR LIEN	116,390.	121,358.
PROCTER & GAMBLE COMPANY (THE) 2.15% 08/11/2022 USD SR LIEN	274,599.	285,932.
PUBLIC SERVICE ELECTRIC MTN 3.25% 09/01/2023 USD SR LIEN	49,912.	54,078.
RECKITT BENCKISER TREASURY SER 2.375% 06/24/2022 USD PVT REGS SR LIEN	397,666.	411,502.
ROYAL BANK OF CANADA MTN 2.25% 11/01/2024 USD SR LIEN	374,168.	400,335.
ROYAL BANK OF CANADA MTN 2.8% 04/29/2022 USD SR LIEN	49,979.	51,932.
SANTANDER UK PLC 2.1% 01/13/2023 USD SR LIEN	199,878.	208,616.
SUMITOMO MITSUI FINANCIAL GROU 2.448% 09/27/2024 USD SR LIEN	375,000.	401,776.

GEORGE FAMILY FOUNDATION

41-1730855

TEXAS INSTRUMENTS INC 2.25% 05/01/2023 USD SR LIEN	48,903.	52,236.
TEXAS INSTRUMENTS INCORPORATED 2.75% 03/12/2021 SR LIEN	325,392.	328,476.
THE TJX COMPANIES, INC. 2.75% 06/15/2021 SR LIEN	501,332.	504,076.
TORONTO-DOMINION BANK (THE) MTN 1.9% 12/01/2022 USD SR LIEN	374,584.	387,256.
TOTAL CAPITAL INTERNATIONAL SA 2.875% 02/17/2022 SR LIEN	400,829.	415,685.
TOYOTA MOTOR CORP 3.183% 07/20/2021 SR LIEN	25,000.	25,750.
TOYOTA MOTOR CREDIT CORP MTN 2.0% 10/07/2024 USD SR LIEN	349,685.	370,407.
TRUIST BANK HYBRID 08/02/2022 SER BKNT SR LIEN CPN 07/26/18-08/01/21 3.502%	50,000.	51,632.
U.S. BANCORP 2.4% 07/30/2024 USD SR LIEN	49,951.	53,800.
U.S. BANCORP 2.4% 07/30/2024 USD SR LIEN	374,633.	403,496.
UNITEDHEALTH GROUP INC 2.375% 10/15/2022 USD SR LIEN	398,700.	417,710.
XILINX, INC. 3.0% 03/15/2021 SR LIEN	25,008.	25,347.
TOTAL TO FORM 990-PF, PART II, LINE 10C	<u>12,391,287.</u>	<u>12,919,802.</u>

FORM 990-PF

OTHER INVESTMENTS

STATEMENT 12

DESCRIPTION	VALUATION METHOD	BOOK VALUE	FAIR MARKET VALUE
ARTISAN: DYNAMIC EQUITY(NON-US EQUITY) OFFSHORE L.P.	COST	0.	2,716,550.
BROAD STREET REAL ESTATE CREDIT PARTNER III OFFSHORE LP	COST	125,248.	127,184.
GOLDMAN SACHS RENEWABLE POWER LLC	COST	253,096.	278,471.
GS MEZZANINE PARTNERS V PMD FUND OFFSHORE, LTD. (CLASS C)	COST	0.	34,000.
PETERSHILL PRIVATE EQUITY OFFSHORE LP	COST	50,824.	82,878.
PRIVATE EQUITY MANAGERS (2016) OFFSHORE SCSP	COST	1,204,710.	1,480,952.
PRIVATE EQUITY MANAGERS (2017) OFFSHORE SCSP	COST	1,163,571.	1,329,882.
PRIVATE EQUITY MANAGERS (2018) OFFSHORE SCSP	COST	562,224.	565,293.
PRIVATE EQUITY MANAGERS (2019) OFFSHORE SCSP	COST	177,801.	191,192.
PRIVATE EQUITY MANAGERS (2020)	COST	3,000.	3,000.
PRIVATE EQUITY MANAGERS (2020)	COST	15,000.	13,715.
PRIVATE TECHNOLOGY OPPORTUNITI	COST	99,716.	102,234.
VINTAGE FUND VI OFFSHORE, L.P.	COST	0.	248,237.
VINTAGE VII OFFSHORE SCSP	COST	527,689.	711,055.
VINTAGE VIII OFFSHORE SCSP	COST	19,870.	22,475.
VINTAGE VIII OFFSHORE SCSP	COST	206,209.	232,270.
WELLINGTON: NON-US EQUITY OFFSHORE LP	COST	975,000.	2,675,182.
WEST STREET CAPITAL PARTNERS VII PARALLEL, L.P.	COST	388,871.	434,286.
WEST STREET STRATEGIC SOLUTION OFFSHORE FEEDER FUND I, LLC	COST	62,500.	62,468.
WEST STREET STRATEGIC SOLUTION OFFSHORE FEEDER FUND I, LLC	COST	12,500.	12,495.
TOTAL TO FORM 990-PF, PART II, LINE 13		5,847,829.	11,323,819.

FORM 990-PF

OTHER LIABILITIES

STATEMENT 13

DESCRIPTION

BOY AMOUNT

EOY AMOUNT

BOOK ADJUSTMENT ON ALTERNATIVE
INVESTMENTS

0.

483,410.

TOTAL TO FORM 990-PF, PART II, LINE 22

0.

483,410.

NAME AND ADDRESS	TITLE AND AVRG HRS/WK	COMPEN- SATION	EMPLOYEE BEN PLAN CONTRIB	EXPENSE ACCOUNT
WILLIAM W. GEORGE 1818 OLIVER AVENUE SOUTH MINNEAPOLIS, MN 55405	CO-CHAIR 1.00	0.	0.	0.
ANN P. GEORGE 1818 OLIVER AVENUE SOUTH MINNEAPOLIS, MN 55405	CO-CHAIR 15.00	0.	0.	0.
JEFFREY P. GEORGE 1818 OLIVER AVENUE SOUTH MINNEAPOLIS, MN 55405	TREASURER 1.00	0.	0.	0.
JONATHAN R. GEORGE 1818 OLIVER AVENUE SOUTH MINNEAPOLIS, MN 55405	DIRECTOR 1.00	0.	0.	0.
GAYLE M. OBER 1818 OLIVER AVENUE SOUTH MINNEAPOLIS, MN 55405	PRESIDENT/BOARD SECRETARY 40.00	209,370.	19,790.	0.
TOTALS INCLUDED ON 990-PF, PAGE 6, PART VIII		209,370.	19,790.	0.

FORM 990-PF

EXPENDITURE RESPONSIBILITY STATEMENT
PART VII-B, LINE 5C

STATEMENT 15

GRANTEE'S NAME

THE 1440 FOUNDATION

GRANTEE'S ADDRESS

895 BETHANY DRIVE
SCOTTS VALLEY, CA 95066

GRANT AMOUNT

400,000.

DATE OF GRANT

07/03/19

AMOUNT EXPENDED

301,283.

PURPOSE OF GRANT

SUPPORT THE DEVELOPMENT OF 1440 LEADERSHIP CENTER & SCHOLARSHIPS

DATES OF REPORTS BY GRANTEE

04/22/2020

ANY DIVERSION BY GRANTEE

NONE

RESULTS OF VERIFICATION

TO THE BEST OF THE FOUNDATION'S KNOWLEDGE, NO PORTION OF THE GRANTED FUNDS
HAVE BEEN DIVERTED FROM THE PURPOSE OF THE GRANT AS SET FORTH ABOVE.

GRANTEE'S NAME

THE 1440 FOUNDATION

GRANTEE'S ADDRESS

895 BETHANY DRIVE
SCOTTS VALLEY, CA 95066

GRANT AMOUNT

400,000.

DATE OF GRANT

06/18/20

AMOUNT EXPENDED

0.

PURPOSE OF GRANT

SUPPORT THE DEVELOPMENT OF 1440 LEADERSHIP CENTER & SCHOLARSHIPS

DATES OF REPORTS BY GRANTEE

08/16/2021

ANY DIVERSION BY GRANTEE

NONE

RESULTS OF VERIFICATION

TO THE BEST OF THE FOUNDATION'S KNOWLEDGE, NO PORTION OF THE GRANTED FUNDS
HAVE BEEN DIVERTED FROM THE PURPOSE OF THE GRANT AS SET FORTH ABOVE.

NAME OF MANAGER

WILLIAM W. GEORGE
ANN P. GEORGE